



2003 Annual Report

GRANTS APPROVED, 2002 – 2003

For more information about a Fund-supported project listed here, please contact the grantee organization.

IMPROVING HEALTH INSURANCE COVERAGE AND ACCESS TO CARE

TASK FORCE ON THE FUTURE OF HEALTH INSURANCE

Association of Academic Health Centers

\$100,000

Academic Health Leaders' Campaign to Cover the Uninsured

In February 2002, the Association of Academic Health Centers (AHC) launched a mobilization effort called 'Why Not Everyone? It's Time for Action on the Uninsured.' The campaign is intended to make coverage of the uninsured a national priority by enlisting help from academic and other health care leaders to convene, educate, and mobilize their communities. This grant supports a second year of the initiative.

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Columbia University

\$149,784

Insurance Trends and Policy Options: Analysis and Technical Assistance for the Task Force on the Future of Health Insurance

The Task Force is exploring ways to extend health insurance coverage to uninsured working Americans and their families. This core grant to Columbia University funds analysis of policy options as well as data and technical assistance for Task Force staff and other grantees. Glied and her team will continue to evaluate new state and federal policy options to expand

insurance coverage and will prepare several analyses of emerging issues concerning the low-wage workforce and small businesses.

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George Washington University

\$224,642

Informing State and Federal Debates on Major Health Reform

The Institute of Medicine recently issued a report calling for national support of state demonstrations to develop approaches for achieving universal health insurance coverage. This project will work with several states to craft state or regional initiatives. To inform the policy debate, the project also will assess recent insurance trends that are pertinent to the design of reforms and estimate the number of uninsured who might gain coverage under different approaches.

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Georgetown University

\$225,000

Addressing the Needs of Chronically Ill People in Private Insurance Markets

This project will seek to: 1) understand how private insurance works for those with chronic illness, many of whom are denied coverage by private insurers and stretched financially from medical expenses; and 2) assess the potential advantages and limitations of proposals intended to make private coverage more accessible and affordable. Multiple sclerosis, which shares many characteristics with other chronic diseases, will be the focus. Working with the project team, the National Multiple Sclerosis Society will train its staff to respond more effectively to members' requests for assistance with insurance-related problems.

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Harvard School of Public Health

\$165,486

Assessing the Impact of Regulation on Individual Health Insurance Markets

This project will examine individual insurance markets in five states to determine how regulations and market structures affect those seeking coverage. The goal will be to provide policymakers, regulators, and advocates with a better understanding of the limitations and potential of state policies to create and maintain effective individual health insurance markets, along with implications for federal policy.

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Health Research and Educational Trust

\$180,200

Determining How Financial Protection Afforded by Private Insurance Varies Across States and Firm Size

This project will analyze previously unavailable data on the proportion of medical bills expected to be paid by the insurer—i.e., the financial protection provided by the health plan—and explore variations among states and between small and large firms. It also will calculate the change in financial protection provided by benefit plans from 2001 to 2003, as firms continue to shift higher insurance costs to employees.

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Iowa Policy Project

\$149,990

Examining the Health Insurance Coverage of Temporary and Contract Workers

Little is known about the extent to which firms offer health coverage to their temporary or contract workers, the quality of coverage when it is offered, and restrictions that prevent these workers from participating in company plans. To identify policies that could improve these workers' health coverage, this project will: 1) create a health insurance profile of contingent workers and their dependents; 2) develop a set of health benefit questions for a national survey of workers; and 3) profile the health insurance practices of large companies and

industries most likely to rely on temporary labor. The U.S. Department of Labor will cofund the new survey.

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National Opinion Research Center

\$71,625

2002 Survey of Trends in Employer Health Insurance

With the return of double-digit inflation in health insurance premiums, large and small employers alike are rethinking the level of support and range of health benefits they provide to their employees. To gather new information about the future of health benefits, this project will add health insurance questions to the National Opinion Research Center's 2002 survey of 900 employers. These questions will help assess employers' planned changes to their health coverage in late 2002 and early 2003.

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Princeton Survey Research Associates

\$250,000

The Commonwealth Fund 2003 Health Insurance Survey

In 1999, 2001, and 2002, Princeton Survey Research Associates conducted national surveys of adults to assess the stability and quality of coverage, financial and nonfinancial barriers to health care, and experiences of people seeking coverage in individual insurance markets. A new survey will update this important trend information while examining emerging areas of research, such as the impact of poor-quality coverage on health, worker productivity, and family finances, as well as consumers' understanding of how defined contribution plans and other new kinds of coverage function.

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The National Alliance for Hispanic Health

\$150,000

Mobilizing Hispanic Community Leaders for a Hispanic Health Insurance Agenda

The National Alliance for Hispanic Health will seek to mobilize Hispanic community leaders in support of insurance coverage for Hispanics. The Alliance will conduct a workshop aimed at generating agreement on specific ways to tailor any major insurance coverage initiative to the needs of this population and prepare a paper reflecting participants' consensus on an agenda. They will then help leaders take action in at least eight states to publicize the Hispanic health coverage agenda.

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The Regents of the University of California

\$152,311

Estimating the Effects of Health Insurance on Health Status and Financial Security, Phase Two

In the first phase of this project, researchers collected baseline data on a group of low and middle-income employees of small firms who had been offered subsidized health insurance and on a comparison group of uninsured workers who did not participate. The information they gathered covered health status, access to care, financial burdens from uninsured care, and workforce participation rates. The next phase will assess the impact after one year that having health insurance had on these same outcomes.

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Small Grants Fund

AcademyHealth

\$20,000

Supporting a panel on the individual insurance market at the 2003 Academy Health Annual Research Meeting

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Children's Dental Health Project, Inc.

\$14,366

Dental Coverage in Employee Health Plans and its Impact on Workers: Findings from the Commonwealth Fund Health Insurance Surveys

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Community Catalyst Foundation

\$25,000

The Small Business and Non-Group Health Insurance Project

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Employee Benefit Research Institute

\$6,000

2003 Health Confidence Survey

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Georgetown University

\$25,000

Unlicensed Health Plans and Association. Health Plan Insolvencies: A New Crisis

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Georgetown University

\$25,000

Updating Health Insurance Information on Healthinsuranceinfo.net

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Harvard Medical School

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Harvard Health Policy Forums

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Health Research and Educational Trust

\$14,918

*When Mom and Pop Buy Health Insurance for Their
Employees: An Update*

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Rice University

\$3,000

*Conference on Cost Effectiveness Analysis and Improvement
in Health*

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University of Texas at Austin

\$7,500

*The Future of Health Insurance for America's Families
Prospectus*

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HEALTH CARE IN NEW YORK CITY PROGRAM

Asian American Federation of New York

\$99,963

Informing an Initiative to Expand Health Coverage After September 11 in New York City's Chinatown

A \$35 million initiative of the September 11 Fund offered unemployed and underemployed workers in Chinatown a choice of either subsidized group health insurance coverage or free medical services at community-based clinics for one year. This project will provide feedback to program managers on the progress of implementation. Interviews with program administrators will explore factors that foster or impede program participation and allow project staff to draw lessons about how to provide health coverage and services in a linguistically and culturally appropriate manner.

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Harvard School of Public Health

\$92,906

Developing Options for Improving the Healthy New York Program for Small Businesses

Commonwealth/Health Services Improvement Fund Grant

A Fund-supported study of Healthy New York, a state-subsidized health insurance program for small firms and individuals, found that premiums are still unaffordable for most people. This project will evaluate the program's first 18 months of operation and develop options for reprogramming unspent funds to reduce insurance premiums further, make the program more attractive to its target audience, and boost enrollment.

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Health Research and Educational Trust

\$95,843

Tracking Employer-Sponsored Health Insurance in New York State, 2003

Following a 2001 survey of employers, a survey of 600 firms statewide will profile and track trends in employer health benefits and assess the impact of recent initiatives to stabilize

or expand this source of coverage. It also will make it possible to compare employer health benefit policies in New York with those in effect throughout the nation.

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Lake Snell Perry & Associates, Inc.

\$100,800

Making the Transition from Disaster Relief Medicaid to Permanent Health Coverage: Focus Groups with New Yorkers
Disaster Relief Medicaid — a temporary health insurance program implemented after the World Trade Center attack — enrolled about 340,000 New York City residents, but only one-third then made the transition to permanent coverage in public insurance programs. For this project, focus groups held with Disaster Relief Medicaid enrollees, including recent immigrants, will help determine why some are making this transition while others are not. Lessons drawn from this project could help stimulate efforts in New York and elsewhere to streamline public coverage programs for adults and children.

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Statewide Youth Advocacy, Inc.

\$59,150

Facilitated Enrollment of Adults and Children in New York: A Report from the Field

Commonwealth/Health Services Improvement Fund Grant
This project will examine the impact that outreach to adults has had on an enrollment network originally designed for children. By interviewing enrollment workers and calculating changes in public coverage enrollment rates for children and adults, project staff will gauge the effectiveness of having a single point of access to all of New York's public insurance programs.

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Small Grants Fund

Columbia University

\$20,000

*Social Interactions and Activities of Latino Adult Emergency
Department Users in NYC*

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Fund for the City of New York

\$49,693

*New York City Community Health Survey: Health Care
Access and Insurance Module*

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Fund for the City of New York

\$40,863

New York City Health Disparities Chartbook

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Robert Wood Johnson Foundation

\$50,000

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PROGRAM ON MEDICARE'S FUTURE

George Washington University

\$229,486

Monitoring the Impact of the Medicare+Choice Program on the Elderly, Phase Four

Previous phases of this project have conducted intensive case studies of local Medicare+Choice markets and analyzed national data and policies to assess how the program is faring, describe its shortcomings, and draw lessons for Medicare reform proposals that rely on the Medicare+Choice model of promoting private competition. In this final phase, cities where the program has been relatively stable will be studied and conditions in cities previously studied will be updated to determine if markets are responding to changes in program payments and policies.

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Georgetown University

\$98,186

"Demography Is Not Destiny" Revisited

This project will update and expand previous Fund-supported work that provided an interdisciplinary analysis of how factors as diverse as the economy, advances in medical technology, housing, transportation, and public policies can affect our ability to meet the needs of an older society. Through close analysis of recent and previously unavailable data, project staff will produce a comprehensive report for policymakers, the media, and researchers that will inform debates concerning the federal budget, Medicare, Medicaid, Social Security, and employer-based programs.

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Mathematica Policy Research, Inc.

\$232,154

Medicare Managed Care: Trends in Benefits and Premiums, 2003–04

Mathematica Policy Research has been tracking trends in Medicare+Choice benefits and premiums since the program's inception. This project will continue Mathematica's analysis of these trends for the 2003 and 2004 enrollment years — a critical period that might determine the future of the program and provide lessons for a broader restructuring of Medicare.

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Medicare Rights Center, Inc.

\$150,338

Administrative Changes to Improve Medicare: Addressing Beneficiary Concerns

For this project, the Medicare Rights Center will tap into its consumer hotline and those of similar organizations nationwide to obtain firsthand information about the most critical operational problems confronting beneficiaries today. With the help of a national advisory board, the Center will select five to 10 of the most significant problems, document their impact on beneficiaries, recommend administrative methods to ameliorate them, and work with Medicare officials and others to implement the reforms.

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New England Medical Center Hospitals, Inc.

\$309,655

National and State Surveys of Prescription Drug Coverage and Costs Among Medicare Beneficiaries

This project will support two annual surveys of seniors in all 50 states to generate up-to-date national and state-specific information on prescription drug coverage, use, and costs among the elderly. Results will inform ongoing policy debates by capturing current trends such as the declining availability and affordability of supplemental drug coverage and the steep rise in pharmaceutical costs. The Henry J. Kaiser Family Foundation will cofund the project.

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The National Council on the Aging, Inc.

\$250,000

BenefitsCheckUp: Helping Low-Income Seniors Receive Health and Other Benefits, Phase Two

BenefitsCheckUp is an Internet service that enables low-income seniors to assess their eligibility for public benefits programs. Last year, the National Council on the Aging launched eight local demonstrations to marry this promising technology with one-on-one assistance from community-based organizations. In the next year, Fund support will allow for the continued operation of the demonstration sites as well as an independent evaluation to determine whether more effective screening is helping a greater number of seniors apply for and receive health benefits. Cofunding will be provided by the U.S. Department of Commerce and numerous foundations around the country.

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American Institutes of Research

\$426,130

The Commonwealth Fund Program on Medicare's Future: Support for Program Direction and Analysis, 2003–04

Through its core grant to the American Institutes of Research, the Fund will continue to provide independent, authoritative, real-time analyses of the major Medicare reform options and their potential impact on beneficiaries, particularly on the poor and the sick. Two new areas of focus for work over the next 12 months will be added: the operation of the private supplemental insurance (Medigap) market and the relationship between Medicare and the private sector.

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Small Grants Fund

Center on Budget and Policy Priorities

\$25,000

Language Barriers for Seniors in Medicare

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Georgetown University

\$23,466

Public Benefit Programs for the Elderly: Should Asset Tests be Used? Repeated? Documented?

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New England Medical Center Hospitals, Inc.

\$16,000

Health and Health Care Experiences Among Low-Income Medicare Beneficiaries in 50 States

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2003 Annual Report

GRANTS APPROVED, 2002 – 2003

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IMPROVING THE QUALITY OF HEALTH CARE SERVICES

HEALTH CARE QUALITY IMPROVEMENT PROGRAM

Leapfrog Group for Patient Safety

\$195,345

A Learning Collaborative to Strengthen Innovative Models for Rewarding Quality

For this project, the Fund will join forces with the Robert Wood Johnson Foundation to accelerate the development and testing of incentive models to reward physicians and hospitals for higher-quality care. Project staff will help launch a national collaborative that will include up to seven teams of employers, health plans, state Medicaid agencies and Children's Health Insurance Programs, and other health care purchasers participating in the Rewarding Results program.

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American Board of Internal Medicine Foundation

\$222,200

Using Performance Data to Improve Physician Practices

As the first phase of the American Board of Internal Medicine (ABIM) Foundation's five-year, \$1.5 million "Putting Quality into Practice" initiative, this project will foster doctors' use of data to improve clinical performance and guide certifying boards and accreditation organizations in the development of standards for evaluating physicians. Project staff will identify physicians in small group practices who are successfully using data on their own performance to improve quality and develop a compendium describing the actions of 50 of them. The ABIM Foundation would provide cofunding for all phases.

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Atlantic Health System

\$381,300

Managing Hospital Patient Safety: An Interactive System

Knowing that communication failures are the root cause of many medical errors, a team at Atlantic Health System in New Jersey will incorporate resource management techniques in an interactive, CD-ROM-based "safe practice learning center" to improve hospital patient safety. The learning center will include a simulation-based competency test and an operations control center, which hospital personnel could use to gain immediate access to information that affects patient care and safety.

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Boston Medical Center

\$367,087

Managing Chronic Disease with an Internet-Supported Team

Focusing on childhood asthma, a prototypical chronic disease, this randomized clinical trial will measure the impact on care of an interactive website that facilitates communication between patients and primary care practitioners and educates patients about their disease. In addition, it will attempt to demonstrate that such Internet-based technology could be used to create a "virtual" interdisciplinary team, foster teamwork, and improve clinical outcomes.

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Dana Farber Cancer Institute

\$100,000

Improving Ambulatory Patient Safety Rounds

Frances Cooke Macgregor Grant

This study will evaluate two promising team-based models for improving patient safety in two outpatient chemotherapy clinics. In one clinic, a nurse or other clinician acting as a patient safety champion will be added to the safety team to help identify potential problems, suggest solutions, and monitor their implementation. At another clinic that already has a safety champion, the project staff will recruit and train a patient or a patient's family member to participate as a "safety

liaison." If these models prove successful, instructional

materials will be disseminated to other hospitals.

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Economic and Social Research Institute

\$235,809

Developing Case Studies of High-Performing Hospitals

This project will develop case studies of four financially stable, integrated health systems or hospitals that have achieved a superior level of clinical performance while maintaining low costs. These "high performers" will be compared with a group of average-performing institutions. Through site visits and in-depth interviews with CEOs, clinical leaders, and other key staff at these institutions, the case studies will clarify what the high performers have achieved and how they have achieved it.

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Johns Hopkins University

\$223,781

Evaluating the Response to the Leapfrog Group's Standard for Intensive Care Unit Staffing

The Leapfrog Group, a large health care purchasing group, promotes standards of care for hospitals that provide services to their employees. One such standard is that hospitals must have dedicated specialist physicians known as intensivists staffing their intensive care units — a practice that reduces mortality rates but is in use in less than 10 percent of U.S. hospitals. This project will survey top management in 105 hospitals, plus their associated insurers and key purchasers, to determine the financial and nonfinancial factors that determine whether a hospital adopts the intensivist standard. Project staff will issue recommendations for implementing similar, large-scale, purchaser-based programs to reward quality.

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Thomas Jefferson University

\$151,268

Assessing the Potential of Value-Based Purchasing, Phase Two

In a previous phase, the investigators classified value-based purchasing (VBP) activities and identified characteristics of organizations with successful programs as well as barriers that prevent VBP's broader use. In this phase, they will: 1) perform more systematic surveys of 2,000 large and 1,000 midsize firms and employer consortia; and 2) conduct case studies of 18 successful programs. The project team will develop a guide for employers that outlines various VBP strategies.

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Tufts University

\$315,050

*Constructing Valid Physician Performance Measures:
Diabetes as a Test Case*

For this project, researchers will follow principles identified by the American Diabetes Association in constructing aggregate measures of physician care and designing methods to compare doctors' scores. User guides and educational materials prepared by project staff will enable consumers and employers to choose high-quality providers and provider networks; assist accrediting boards in enforcing quality standards; and aid physicians in improving the care they provide.

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University of North Carolina at Chapel Hill

\$153,592

Quality Chartbook Series, Phase Two

In April 2002, the Fund released Quality of Health Care in the United States: A Chartbook, which has garnered praise for its comprehensiveness as well as its easy-to-read format. In Phase Two of this project, Sheila Leatherman and her team will develop two additional chartbooks on quality, one on care for children and one on care for the elderly.

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Small Grants Fund

Chicagoland Chamber of Commerce Foundation

\$25,000

*A Strategy to Improve Healthcare Information and Quality in
a Large Metropolitan Area*

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Employee Benefit Research Institute

\$18,471

2003 Policy Forum on Evidence-Based Medicine

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Harris Interactive, Inc.

\$10,000

Strategic Health Perspectives Membership

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Harvard Medical School

\$27,359

Promoting Physician Literacy in Health Policy

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Health Research and Educational Trust

\$49,050

*Developing a Train the Trainer Curriculum to Disseminate
'Pathways for Medication Safety'*

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The National Quality Forum

\$15,750

2003 Membership

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University of Florida

\$49,995

Transitions in Care: Emergency Department Sign-Overs

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University of Massachusetts

\$50,000

Talking to Patients About Medical Errors

Frances Cooke Macgregor Grant

Kathleen Mazor, EdD
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WGBH

\$45,000

The WGBH Health Desk

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PROGRAM ON QUALITY OF CARE FOR UNDERSERVED POPULATIONS

Harvard Medical School

\$315,000

Evaluating the Impact of Health Disparities Collaboratives

In 1998, the federal Bureau of Primary Health Care launched the Health Disparities Collaboratives to address the prevalence of lower-quality care among minorities, the poor, and other medically underserved populations. This project will evaluate the collaboratives' impact on health care received by patients with diabetes, cardiovascular disease, and asthma — chronic conditions that disproportionately affect minority Americans and the poor. The federal Agency for Healthcare Research and Quality will provide cofunding for this project.

Edward Guadagnoli, Ph.D., M.A.

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Health Research and Educational Trust

\$237,729

Developing and Testing a Uniform Framework for Collection of Hospital Data by Race, Ethnicity, and Primary Language

This project will: 1) create and test a framework for collecting data on patients' race, ethnicity, and primary language in hospitals; and 2) implement the framework in five hospitals to collect clinical and administrative data. At completion of the project, each hospital will be able to assess quality of care and identify disparities in clinical diagnoses, treatment, and outcomes.

Romana Hasnain Wynia, Ph.D.

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Henry Ford Health System

\$88,819

Assessing the Significance of Racial and Ethnic Disparities in Health Care

For this project, David Nerenz will create analytical models to relate racial and ethnic disparities in health care to three important outcome measures: quality-adjusted life years, workplace productivity, and mortality. Findings from this work will help policymakers, health care purchasers, and clinical leaders make informed decisions about the relative importance

of different types of health care disparities. The Michigan Medicaid program will provide cofunding.

David R. Nerenz, Ph.D.
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Massachusetts General Hospital

\$150,000

Assessing Resident Physician Preparedness to Care for Culturally Diverse Patient Populations

The project will survey resident physicians in their final year of training to determine characteristics that predict preparedness to provide care to minority patients. It also will assess cross-cultural education at the residents' graduate medical education training sites. Survey findings will inform efforts by leaders in medical education to incorporate cross-cultural education into current training. In addition, project staff will provide self-assessment tools for residency programs. The California Endowment will cofund this project.

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Mount Sinai School of Medicine

\$250,002

Improving the Delivery of Effective Care to Minorities, Phase Two

For the second part of this three-phase grant, project staff will continue to investigate the widespread underuse of certain medical services within minority populations and test clinical interventions to improve care. The investigative team will complete its assessment of the extent and causes of underuse, finalize designs for interventions at selected New York City hospitals to improve treatment for three of the conditions, and initiate the interventions. The Agency for Healthcare Research and Quality will provide cofunding for all phases of the project.

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National Public Health and Hospital Institute

\$248,846

A Consortium for Quality Improvement in Safety Net Hospitals

For this project, the National Association of Public Hospitals (NAPH) will develop a consortium of up to 12 large public hospitals to improve care for patients with diabetes. Project staff will survey 1,800 patients with diabetes to assess their health care experiences and needs, examine patient records to evaluate and compare the quality of diabetes care in different hospitals, and share information about current practices and promising interventions.

Marsha Regenstein, Ph.D.

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mregenstein@naph.org

University of Arizona

\$89,642

Developing an Agenda for Improving Health Care Quality for American Indians and Alaska Natives

This project will help researchers, policymakers, and health advocates develop an agenda for improving health care in American Indian and Alaska Native (AIAN) communities. The project team will convene a conference to review what is currently known about the state of AIAN health care, discuss the application of quality-of-care surveys to these populations, and develop recommendations for improving quality.

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Small Grants Fund

Johns Hopkins University

\$14,000

Minority Health Disparities: Bridging Research and Policy

Vanessa Northington Gamble, M.D., Ph.D.

Deputy Director for Education and Training

Center for Health Disparities Solutions

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National Health Law Program, Inc.

\$38,800

Tool Kit: Expanding Medical Interpreter Services to Improve Access for People with Limited English Proficiency

Mara Youdelman, J.D.

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President and Fellows of Harvard College

\$50,000

Race and Unequal Treatment: Building a Research-Based Civil Rights Agenda Around Disparities in Health Care

Christopher Edley, Jr.

Co-Director

The Civil Rights Project

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President and Fellows of Harvard College

\$9,900

Women of Color as Leaders in Public Health and Health Policy Conference

Joan Y. Reede, M.D., M.P.H., M.S.

Dean for Diversity and Community Partnership

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FELLOWSHIP IN MINORITY HEALTH POLICY

President and Fellows of Harvard College

\$920,581

Commonwealth Fund/Harvard University Fellowship in Minority Health Policy: Support for Program Direction and Fellowships, 2003–04

This fellowship program has provided young physicians with an intensive year of coursework in health policy, public health, and management as well as special program activities — all with an emphasis on minority health issues. Since 1996, 29 fellows have successfully completed the program and received a master's degree in public health or public administration. In the coming year, the program will select an eighth group of five fellows while providing current fellows with an enriched course of study, career development, and program evaluation.

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CHILD DEVELOPMENT AND PREVENTIVE CARE

All Children's Research Institute, Inc.

\$304,516

*A Web-Based Support Center for Primary Care
Developmental and Behavioral Screening*

This project will develop a website to give primary care providers ready access to appropriate developmental and behavioral screening tools, educational materials, and interactive support. Advisors from the major child health organizations and agencies will participate in the project to ensure authoritative content, broad dissemination, and accessibility for a variety of users.

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Center for Health Policy Development

\$273,161

*Building State Medicaid Capacity for Child Development
Services*

Since March 2000, the Fund has been implementing an ambitious strategy to help state Medicaid agencies promote and improve the delivery of developmental services for low-income children. Four states have added new child health services, trained pediatric clinicians in child development, changed policy affecting billing and reimbursement of developmental services, revised procedures to improve coordination of care, and prepared new educational materials for parents. In the year ahead, the National Academy for State Health Policy will launch a second consortium of four states to enhance the healthy mental development of young low-income children.

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National Academy for State Health Policy
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Child Trends, Inc.

\$272,385

Profiling Children's Developmental Problems and Health Care Needs

To serve a broad audience of policymakers, researchers, clinicians, and journalists, this project will produce a consolidated chartbook on the current status and trends of children's development in the United States and the factors that affect it. Researchers also will review the various sources of data and provide recommendations to strengthen future data collection.

Brett Brown, Ph.D.

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ICF Incorporated

\$249,993

Healthy Steps for Young Children Program Support for Program Direction and Operations, 2002-03

Activities in the coming year will focus on devising and implementing a sustainability plan for the National Program Office of Healthy Steps. That plan will allow the Fund to continue some administrative support for the network of local funders that has evolved during the course of this program until 2005, and enable the Fund to field inquiries about Healthy Steps from clinical sites, organizations, and the media. The National Program Office also will convene the final meeting of the National Advisory Committee; organize this year's meeting of the Local Funders Network; work closely with Johns Hopkins University on the completion of evaluation analyses; and continue to provide logistical and communications support to the Healthy Steps offices, sites, and funding partners.

Michael C. Barth, Ph.D.

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Johns Hopkins University Bloomberg School of Public Health

\$400,000

Long-Term Follow-Up of Healthy Steps Effects, Phase Two

The first phase of the Healthy Steps' national evaluation will be completed this fall based on data collected during enrolled children's first three years of life. A second phase of evaluation will determine if early life participation in Healthy Steps

influences parenting practices and health care — seeking and health promotion activities for their children at age 5. The federal Agency for Healthcare Research and Quality will supplement the Fund's support.

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cminkovi@jhsph.edu

Kaiser Permanente Center for Health Research

\$213,046

Building a State Learning Network to Improve Measurement of Child Development Services

This project will create a network of seven state Medicaid agencies dedicated to administering, reporting the results of, and sustaining the use of the Promoting Healthy Development Survey instruments. Its goal will be to improve the quality of preventive pediatric care provided to low-income young children by generating state-based models and technical assistance materials.

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The Commonwealth Fund

\$220,000

Authorization for Support of up to \$220,000 for 1 Year for up to Four States

Since March 2000, the Fund's Assuring Better Child Health and Development initiative has been implementing an ambitious strategy to help state Medicaid agencies promote and improve the delivery of developmental services for low-income children. In the year ahead, the National Academy for State Health Policy will launch a second consortium of four states to enhance the healthy mental development of young low-income children.

Melinda Abrams
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The Regents of the University of California

\$166,066

Identifying Effective International Approaches to Child Health Care and Developmental Services

Other nations with different medical traditions and health care systems can be valuable sources of alternative approaches to child health care in the United States. Building on an earlier international meeting that was supported by the Fund, this project will systematically identify effective approaches to preventive child health care and developmental services in 10 countries.

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University of North Carolina at Chapel Hill

\$262,218

Evaluation of Child Development Services Breakthrough Series Collaborative

For this project, a team at the University of North Carolina at Chapel Hill will test and refine a curriculum it developed for physicians and office staff to provide infants and toddlers with comprehensive developmental services. Project staff will establish a Breakthrough Series collaborative of 15 pediatric practices in Vermont and 25 pediatric practices in North Carolina to use the curriculum tools and materials, implement innovations in their practices, and achieve improvements in the quality of child development services they provide.

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University of Vermont

\$104,900

Breakthrough Series Collaborative of Pediatric Practices to Improve Child Development Services, Phase Two

For this project, a team at the University of North Carolina at Chapel Hill will test and refine a curriculum it developed for physicians and office staff to provide infants and toddlers with comprehensive developmental services. Project staff will then establish a Breakthrough Series collaborative of 15 pediatric

practices in Vermont to use the curriculum tools and materials, implement innovations in their practices, and achieve improvements in the quality of child development services they provide.

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Small Grants Fund

AcademyHealth

\$3,000

2003 Child Health Services Research Meeting

Wendy Valentine, M.H.A.
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wvalentine@ahsrhp.org

Association of Maternal and Child Health Program

\$10,235

*Effective Partnerships between Title V and Medicaid:
Examples from Three States*

Peggy Bailey
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Association of Maternal and Child Health Program

\$40,575

*Study of the Use and Potential of Title-V Funded Toll-Free
Hotlines to Support Families with Young Children and
Promote Children's Healthy Development*

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Johns Hopkins University Bloomberg School of Public Health

\$24,548

Consultation and Analysis for Dr. K. McLearn's Research Entitled: Evaluating the Healthy Steps Program- Effects of A Pediatric Intervention to Promote Child Development for Low Income & Vulnerable Children & Families

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Johns Hopkins University Bloomberg School of Public Health

\$49,130

National Evaluation of the Healthy Steps for Young Children Program: Publication and Dissemination

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National Initiative for Children's Healthcare Quality

\$15,000

2nd Annual Forum for Improving Children's Health Care

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National Initiative for Children's Healthcare Quality

\$24,992

Incentives to Improve Quality of Care for Children – A Manuscript

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University of Michigan

\$50,000

American Pediatrics: A Historical Study of its Shift from an Expansive Child Health and Welfare Focus to a Subspecialty Approach, 1900–2000

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PICKER/COMMONWEALTH PROGRAM ON QUALITY OF CARE FOR FRAIL ELDERS

Regents of the University of Minnesota

\$440,989

Evaluation of Culture Change in For-Profit Nursing Homes: Business Innovation at Beverly Enterprises

The evaluation will focus on a new culture change initiative being implemented in nursing homes owned by the nation's largest for-profit chain, Beverly Enterprises. It will measure change that has occurred and identify factors that impede as well as facilitate improvements at the unit, facility, and corporate levels. Evidence that corporate business interests are furthered through quality innovations could serve as a powerful incentive for their widespread adoption — particularly among for-profit homes, which account for two-thirds of nursing facilities nationwide.

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The Board of Regents of the University of Wisconsin System

\$187,459

National TimeSlips Training Program

TimeSlips is a simple and inexpensive technique that allows nursing home residents with Alzheimer's disease and related dementia to express themselves without relying on failing memories and deteriorating language skills. This project will diffuse the TimeSlips method by training 480 storytelling facilitators and 24 TimeSlips trainers from around the country.

The project also will permit a rigorous evaluation of the impact of the method on the relationships between nursing home residents and caregiving staff.

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The Margaret Blenkner Research Institute of Benjamin Rose

\$245,016

Using Performance Data to Improve Nursing Home Care in Ohio

This project will integrate the various sources of information on quality available to Ohio's nursing homes — including resident and family surveys — to provide a comprehensive picture of facility performance. In addition, the project team will help the state's facilities learn to use these data to improve their services and care, providing a model for other states.

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University of Wisconsin

\$322,562

Enhancing and Refining the Wellspring Model

This Picker Program Grant will seek to improve two components of the Wellspring model of improving quality in nursing homes: the staff training modules and the data collection system. It also will develop a way to assess the quality of staff's interactions with residents, an important aspect of resident care. Results from this work will enhance the efficiency and effectiveness of the Wellspring model and facilitate its replication.

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David R. Zimmerman, Ph.D.
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Wellspring Innovative Solutions

\$174,203

Refinement of the Wellspring Model and Development of a Strategic Plan for Replication and Sustainability

This Picker Program Grant will enable Wellspring Innovative Solutions, Inc., to participate in the preparation and dissemination of a model system of nursing home care. Project staff will focus their activities on: 1) testing and refining a set of staff training modules and a new data collection system; 2) developing business tools that will be used to help persuade nursing home administrators and board members to join a Wellspring alliance; and 3) developing outreach, business, and communications plans to sustain the Wellspring approach.

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Small Grants Fund

Elder Care Ethics Association

\$39,000

The NJ SEED (Stein Ethics Education and Development)

Project: A Second Look

Linda O'Brien, R.N., M.A.

President and CEO

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National Citizens' Coalition for Nursing Home Reform

\$29,858

Developing New Strategies to Build Public Demand for

Improved Nurse Staffing in Long-Term Care

Janet C. Wells

Director of Public Policy

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Pioneer Network

\$35,000

Enhancing the Capacity of the Pioneer Network to Act as a Resource Clearinghouse

Rose Marie Fagan

Director

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Rand Corporation

\$35,203

A Validation Panel for the Minimum Data Set for Nursing Homes

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University at Albany, State University of New York

\$25,000

License Requirements for Nursing Home Administrators

Edward Salsberg, M.P.A.
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University of North Carolina at Chapel Hill

\$28,000

Bathing Without a Battle: Simple, Practical Approaches for Assisting Persons with Dementia

Philip D. Sloane
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TASK FORCE ON ACADEMIC HEALTH CENTERS

The Lewin Group, Inc.

\$149,917

Financial Status of Academic Health Centers and Their Provision of Uncompensated Care, Phase Three

As a follow-up to two prior projects, the Lewin Group will update information on the financial health of academic health centers and their ability to train doctors and conduct research, provide sophisticated treatments, and supply uninsured patients with free care. The Lewin Group will undertake two additional studies: an analysis of the impact of health care market changes on the financial solvency of AHCs and an

analysis of market factors that influence levels of uncompensated care at these institutions.

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Small Grants Fund

Association of Governing Boards of Universities and Colleges

\$25,000

University Governing Board Responsibilities for Governance of Academic Health Centers

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PAUL BEESON PHYSICIAN FACULTY SCHOLARS IN AGING RESEARCH PROGRAMS

Alliance for Aging Research

\$160,000

Paul Beeson Physician Faculty Scholars in Aging Research Program Support for Dissemination Activities, 2002–03, Phase Eight

This is the eighth and final year of support for the Paul Beeson Physician Faculty Scholars in Aging Research Program, the nation's largest nongovernmental scholarship program dedicated to university faculty development. This grant will fund the 2003 annual meeting of Beeson Scholars.

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2003 Annual Report

GRANTS APPROVED, 2002 – 2003

For more information about a Fund-supported project listed here, please contact the grantee organization.

INTERNATIONAL PROGRAM IN HEALTH POLICY AND PRACTICE

Johns Hopkins University

\$126,357

International Working Group on Quality Indicators, Phase Three

The International Working Group on Quality Indicators, initially convened by the Fund in March 1999, aims to improve the measures available for cross-national comparisons of health care quality. Two additional meetings will be held in January and June 2003 to address operational issues of data collection and implementation in the five countries and expand the core set of indicators.

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Professor and Director

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President and Fellows of Harvard College

\$400,000

2003 International Health Policy Survey

The 2003 International Health Policy Survey will assess health care system performance from the perspective of hospital administrators in Australia, Canada, New Zealand, the United Kingdom, and the United States. A paper discussing survey results and policy implications will be prepared for publication in Health Affairs.

Robert J. Blendon, Sc.D.

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Project HOPE/The People-to-People Health Foundation

\$264,340

International Issue of Health Affairs

The May/June 2004 international issue of Health Affairs will feature the proceeds of the Fund's sixth annual International Symposium on Health Care Policy.

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The Commonwealth Fund

\$182,000

International Symposium on Health Care Policy, Fall 2003

The Fund's sixth annual International Symposium on Health Care Policy will explore the complex challenges facing hospitals and the kinds of innovative approaches that are emerging to address them. In bringing together leading policymakers and researchers from Australia, Canada, New Zealand, the United Kingdom, the United States—and potentially other G-7 countries—the symposium will alert U.S. policymakers to ways in which hospitals in other countries are: meeting rising expectations for health care quality and demands for information technology, addressing nurse and physician shortages, and responding to medical advances and the needs of aging and increasingly diverse populations. The May/June 2004 issue of Health Affairs will feature symposium proceedings.

Robin Osborn

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International Program in Health Policy and Practice

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The Commonwealth Fund

\$1,138,000

Harkness Fellowships in Health Care Policy, 2004–05

Through selection, placement, and support of a seventh class of Harkness Fellows, the Fund will continue to develop promising junior policy researchers and practitioners from Australia, New Zealand, and the United Kingdom. Based on the success of the Harkness Fellowships model, the U.K.-based PPP Foundation will support two additional U.K. Harkness Fellowships each year for senior managers in the National Health Service and government policy analysts in the Department of Health. In

addition, the Australian Department of Health and Aging has established, in partnership with the Fund, a "reverse" Harkness Fellowship to enable two U.S. health policy experts to undertake research in Australia.

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The Nuffield Trust

\$105,000

U.S.—U.K. Conference on Health Care Quality Improvement, 2003

Since May 1999, the Fund and the Nuffield Trust have sponsored a series of annual symposia that have brought together senior government officials, leading researchers, and practitioners from the United States and the United Kingdom for an exchange on quality improvement policies and strategies. Building on the relationships and substantive collaboration under way, a fifth meeting will be held in July 2003 in Pennyhill Park, England, to examine a range of policy issues and options to improve quality, assess progress made by the collaboration, and recommend future directions for joint activities and research.

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Small Grants Fund

AcademyHealth

\$5,450

Long Term Care for Older People in Sweden, the Netherlands, and Japan: Implications for the United States

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AcademyHealth

\$10,000

International Session at AcademyHealth's Annual Research Meeting: "Health Systems Response to the Growing Prevalence of Chronic Disease"

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Health Services Research Association of Australia & New Zealand

\$10,000

Planning Grant for the 3rd Australia--New Zealand Health Services Research Conference

Vivian Lin
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Tel: +61 3 9479 1717
v.lin@latrobe.edu.au

Health Services Research Association of Australia & New Zealand

\$30,105

3rd Australia—New Zealand Health Services Research Conference

Vivian Lin
Conference Convenor
School of Public Health
Faculty of Health Sciences
La Trobe University
Bundoora, Victoria 3083
Australia
Tel: (613)9479 1783
v.lin@latrobe.edu.au

Johns Hopkins University

\$25,000

Cross-National Comparisons of Health Systems Quality Data, 2004

Gerard F. Anderson, Ph.D.
Professor and Director
Center for Hospital Finance and Management
624 North Broadway, Room 302, Hampton House
Baltimore, MD 21205

Tel: (410) 955-3241
ganderso@jhspk.edu

Johns Hopkins University Bloomberg School of Public Health

\$41,065

OECD International Health Care Quality Indicators Project

Gerard F. Anderson, Ph.D.

Professor and Director

Center for Hospital Finance and Management

624 North Broadway, Room 302, Hampton House

Baltimore, MD 21205

Tel: (410) 955-3241

ganderso@jhspk.edu

Rand Corporation

\$25,000

Health as a Tool of Foreign Policy: A Survey of Foreign Service Officers

Nicole Lurie, M.D., M.P.H.

1200 S. Hayes Street

Arlington, VA 22202

Tel: 703-413-1100 ext. 5127

lurie@rand.org

Trustees of the University of Pennsylvania

\$25,000

International Nursing Shortages and Nurse Migration

Linda H. Aiken, Ph.D.

Director

Center for Health Services and Policy Research

420 Guardian Drive

Philadelphia, PA 19104-6096

Tel: (215) 898-9759

laiken@pop.upenn.edu

Trustees of the University of Pennsylvania

\$25,000

International Comparison of the Impact of Nursing on Hospital Quality of Care and Patient Outcomes

Linda H. Aiken, Ph.D.

Director

Center for Health Services and Policy Research

420 Guardian Drive

Philadelphia, PA 19104-6096

Tel: (215) 898-9759

laiken@pop.upenn.edu

2003 Annual Report

GRANTS APPROVED, 2002 – 2003

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IMPROVING PUBLIC SPACES AND SERVICES IN NEW YORK CITY

Asphalt Green

\$532

Day Camp Scholarship Fund

Jean Harris, Ph.D.
Director of Youth Sports Education
555 East 90 Street
New York, NY 10128
jharris@asphaltgreen.org

Brooklyn Bridge Park Coalition

\$20,000

Building a Community Partnership for Brooklyn Bridge Park

Marianna Koval
334 Furman Street
Brooklyn, NY 11201
mkoval@bbpc.net

City Parks Foundation Inc.

\$50,000

Envisioning Catalyst Parks

Peter Crumlish
Director, Partnerships for Parks
The Arsenal, Central Park
830 Fifth Avenue, Room 20
New York, NY 10021
Tel: (212) 360-1399
peter.crumlish@parks.nyc.gov

Community Environmental Center

\$35,000

Engaging the Community in Stuyvesant Cove Park

Jonathan Cramer
Director of Special Projects
43-10 11th Street
Long Island City, NY 11101
jcramer@cecenter.org

Forest Park Trust

\$28,968

Launching the Landscape Stewards Program

Josephine Scalia
Environmental Services Coordinator
Oak Ridge
One Forest Park
Woodhaven, NY 11421
Tel: (718) 235-4151
jascalialia@hotmail.com

Greenbelt Conservancy, Inc.

\$20,000

Greenbelt Native Plant Center Propagation Nursery

Edward Toth
Director, Native Plants Center Propagation Nursery
3808 Victory Boulevard
Staten Island, NY 10314
Tel: (718) 816-5253
edtoth@interport.net

Horticultural Society of New York

\$4,000

Read & Seed: Growing Gardens and Improving Reading

Pam Ito
Director of Children's Education
128 West 58th Street
New York, NY 10019-2103
Tel: (212) 757-0915 ext. 106
pito@hsny.org

Horticultural Society of New York

\$16,000

Read & Seed Summer Literacy Program

Pam Ito
Director of Children's Education
128 West 58th Street
New York, NY 10019-2103
Tel: (212) 757-0915 ext. 106
pito@hsny.org

New York City Street Tree Consortium, Inc.

\$20,000

Tree Maintenance Project for Crotona Park

Joseph Bernardo
Director of Urban Forestry
51 Chambers Street, Room 1412A
New York, NY 10007
joe@treesny.com

Nonprofit Coordinating Committee of New York

\$16,000

Supporting New York's Nonprofit Sector—General Support

Jonathan Small

President

1350 Broadway, Suite 1801

New York, NY 10018-7802

Tel: (212) 502-4191 ext. 23

jsmall@npcny.org

Phipps Community Development Corporation

\$15,000

2002 Summer Program for City Youth

Dolly Henriquez

Beacon Director

43 West 23rd Street

New York, NY 10010

Tel: 212-243-9090

dhenriquez@phippsony.org

Phipps Community Development Corporation

\$10,000

Summer 2003 Program

Dolly Henriquez

Beacon Director

43 West 23rd Street

New York, NY 10010

Tel: 212-243-9090

dhenriquez@phippsony.org

Take the Field, Inc.

\$20,000

Rebuilding the Playing Field of New York City High Schools;

A Public—Private Partnership

Mary R. Musca

Executive Director

655 Madison Avenue, 7th Floor

New York, NY 10021

Tel: (212) 521-2232

mrmusca@aol.com

2003 Annual Report

GRANTS APPROVED, 2002 – 2003

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COMMUNICATIONS

Alliance for Health Reform

\$176,400

2003 Health Policy Seminars and Congressional Staff Retreat

In the coming year, the Alliance will conduct seven briefings and roundtables and host a retreat for senior congressional staff. Possible briefing and retreat topics include: Medicare reform, a Medicare prescription drug benefit, health care access for the uninsured, employer-based health coverage, tax credits for the purchase of insurance, health care inflation, and health care quality initiatives.

Edward F. Howard, J.D.

Executive Vice President

1444 I Street, NW, Suite 910

Washington, DC 20005-6573

Tel: (202) 789-2300

edhoward@allhealth.org

Harvard University John F. Kennedy School of Government

\$450,000

*Commonwealth Fund/John F. Kennedy School of Government
Bipartisan Congressional Retreat, 2004*

The annual bipartisan congressional retreats sponsored by The Commonwealth Fund and the John F. Kennedy School of Government have provided valuable opportunities for fruitful interactions between key House and Senate members and leading experts in health policy and health care. The sixth retreat will again help convey timely information, including findings from Fund-supported analyses, on important health issues likely to be taken up by Congress.

Julie Boatright Wilson, Ph.D.

79 John F. Kennedy Street, Room T416

Cambridge, MA 02138

Tel: (617) 495-8302

julie_wilson@harvard.edu

Project HOPE/The People-to-People Health Foundation

\$99,600

A Strategic Web Publishing Partnership with Health Affairs

This grant will provide support to Health Affairs to achieve the goal of doubling its Web publishing capacity, thus expanding the number of available slots for articles by Fund grantees, staff, and other researchers in the health policy sphere. The grant will also support Health Affairs' efforts to promote aggressively its Web exclusives to the media, help to improve its website search capability, and provide the Fund with copies of a bound volume of Web exclusives to be mailed to key audiences.

John K. Iglehart
7500 Old Georgetown Road, Suite 600
Bethesda, MD 20814
Tel: (301) 656-7401 ext. 243
jiglehart@projecthope.org

Small Grants Fund

Association of Health Care Journalists

\$25,000

2003 AHCJ National Conference

Melinda Voss, M.P.H.
Executive Director
Room 204 Murphy Hall
University of Minnesota
206 Church St. SE
Minneapolis, MN 55455-0418
Tel: 612 624-8877
ahcj@umn.edu

Educational Broadcasting Corporation

\$30,000

5 Half-Hour TV Interview Programs on Health Care in America

Richard D. Heffner
Producer/Moderator
The Open Mind
320 Park Avenue
New York, NY 10022
Tel: (212) 224-1368
richarddheffner@aol.com

2003 Annual Report

GRANTS APPROVED, 2002 – 2003

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OTHER CONTINUING PROGRAMS

ORGANIZATIONS WORKING WITH FOUNDATIONS

AcademyHealth

\$4,500

General Support

W. David Helms, Ph.D.
President and Chief Executive Officer
1801 K Street, Suite 701-L
Washington, DC 20006-1301
Tel: (202) 292-6700
helms@ahsrhp.org

Grantmakers in Aging, Inc.

\$3,000

General Support

Carol A. Farquhar
Executive Director
7333 Paragon Rd., Ste. 220
Dayton, OH 45459-4157
Tel: (937) 435-3156
cfarquhar@giaging.org

Grantmakers In Health

\$15,000

General Support

Lauren LeRoy, Ph.D.
President and Chief Executive Officer
1100 Connecticut Avenue, N.W., Suite 1200
Washington, DC 20036
Tel: (202) 452-8331
lleroy@gih.org

Health Services Research Association of Australia & New Zealand

\$1,000

General Support

Liz Chinchin
C/-CHERE
University of Sydney
Level 6, Building F

88 Mallett Street
Campendown, NSW 2050
Australia
liz.chinchen@chere.uts.edu.au

New York Regional Association of Grantmakers

\$11,500

General Support

Michael Seltzer
President, and Assistant Treasurer
505 Eighth Avenue, Suite 1805
New York, NY 10018
Tel: (212) 714-0699 ext. 26
mseltzer@nyrag.org

Nonprofit Coordinating Committee of New York

\$35,000

General Support

Jonathan Small
President
1350 Broadway, Suite 1801
New York, NY 10018-7802
Tel: (212) 502-4191 ext. 23
jsmall@npcny.org

Rockefeller University

\$90,000

*Transfer and Maintenance of The Commonwealth Fund's
Archives, Part Seven*

This grant would support the transfer, processing, and storage of additional Commonwealth Fund archival materials at the Rockefeller Archive Center, which has housed the Fund's archives since 1985.

Darwin H. Stapleton
Director
Rockefeller Archive Center
15 Dayton Avenue
Sleepy Hollow, NY 10591-1598
Tel: (914) 631-4505
stapled@mail.rockefeller.edu

Small Grants Fund: Special Opportunities

Alfred E. Smith Memorial Foundation, Inc.

\$8,000

2002 Alfred E. Smith Memorial Foundation Dinner, October 17, 2002

His Eminence Edward M. Egan
Archbishop of New York
Archdiocese of New York
1011 First Avenue
New York, NY 10022-4134
Tel: (212) 371-1000
communications@archny.org

Barnard College

\$6,000

16th Annual Awards Dinner, May 13, 2003

Judith Shapiro, Ph.D.
President
3009 Broadway
New York, NY 10027
Tel: (212) 854-2022
jshapiro@barnard.edu

Brandeis University

\$2,500

Stuart Altman 25th Anniversary Gala

David Shactman
Council on the Economic Impact of Health System
Change
415 South Street, MS 035
Waltham, MA 02254-9110
Tel: (617) 736-3933
shactman@brandeis.edu

Brookdale Center on Aging of Hunter College

\$5,000

Brookdale Spring Gala, June 16, 2003

Adele Goldberg
425 East 25th Street
New York, NY 10010-2590
Tel: (212) 481-4595
adele.goldberg@hunter.cuny.edu

Harvard Medical School

\$50,000

*The Charles Addison and Elizabeth Ann Sanders
Professorship in Basic Science at Massachusetts General
Hospital and Harvard Medical School*

Mary Moran Perry
Director of Major Gift Planning
401 Park Drive
Boston, MA 02115
mary_moran_perry@hms.harvard.edu

Jacobs Institute of Women's Health

\$1,500

*2003 Excellence in Women's Health Awards Luncheon.
Washington, D.C.*

Audrey Sheppard
Interim Executive Director
409 12th Street, S.W.
Washington, DC 20024-2188
asheppard@acog.org

National Academy of Social Insurance

\$5,000

The 90th Birthday of Robert M. Ball

Pamela J. Larson
Executive Vice President
1776 Massachusetts Avenue, N.W., Suite 615
Washington, DC 20036
Tel: (202) 452-8097
plarson@nasi.org

National Medical Fellowships

\$6,000

2002 Annual National Medical Fellowships Gala

Vivian Manning Fox
President and CEO
5 Hanover Square, 15th Floor
New York, NY 10004
Tel: (212) 483-8880
natmed@worldnet.ett.net

New York Academy of Medicine

\$6,000

2003 Annual Gala, January 29, 2003

Jeremiah A. Barondess, M.D.
President
1216 5th Avenue Room 602
New York, NY 10029-5293
Tel: (212) 822-7201
jbarondess@nyam.org

United Hospital Fund of New York

\$8,500

United Hospital Fund Gala. September 30, 2002

James R. Tallon, Jr.

President

350 Fifth Avenue, 23rd Floor

New York, NY 10118

Tel: (212) 494-0777

jtallon@uhfnyc.org

Women's Prison Association and Home, Inc.

\$3,500

2003 Annual Awards Dinner, May 6, 2003

Ann L. Jacobs

110 Second Avenue

New York, NY 10003

Tel: (212) 674-1163

ajacobs@wpaonline.org

2003 Annual Report
SUMMATION OF PROGRAM AUTHORIZATIONS

Year Ended June 30, 2003	Major Program Grants	Picker Program Grants	Small Fund Grants*	Total
Program Grants Approved				
Improving Health Insurance Coverage and Access to Care	\$ 3,963,649	—	\$ 385,806	\$ 4,349,455
Task Force on the Future of Health Insurance	1,819,038	—	160,784	1,979,822
Program on Medicare's Future	1,695,949	—	64,466	1,760,415
Health Care in New York City Program	448,662	—	160,556	609,218
Improving the Quality of Health Care Services	7,422,353	1,370,229	837,866	9,630,448
Health Care Quality Improvement Program	2,345,432	—	290,625	2,636,057
Quality of Care for Underserved Populations	1,380,138	—	112,700	1,492,838
Commonwealth Fund/Harvard University Fellowships in Minority Health Policy	920,581	—	—	920,581
Child Development and Preventive Care	2,466,285	—	217,480	2,683,765
Picker/Commonwealth Program on Frail Elders	—	1,370,229	192,061	1,562,290
Paul Beeson Physician Faculty Scholars in Aging Research Program	160,000	—	—	160,000
Task Force on Academic Health Centers	149,917	—	25,000	174,917
International Health Care Policy and Practice	2,215,697	—	196,620	2,412,317
Improving Public Spaces and Services in New York City	255,500	—	55,000	255,500
Communications	726,000	—	—	781,000
Other Continuing Programs	160,000	—	102,000	262,000
Total Program Grants Approved	\$14,743,199	\$1,370,229	\$1,577,292	\$17,690,720
Grants Matching Gifts by Directors and Staff				\$503,260
Program Authorizations Cancelled or Refunded and Royalties Received				(\$598,777)
Total Program Authorizations				\$17,595,203

*Includes discretionary donor-funded grants.