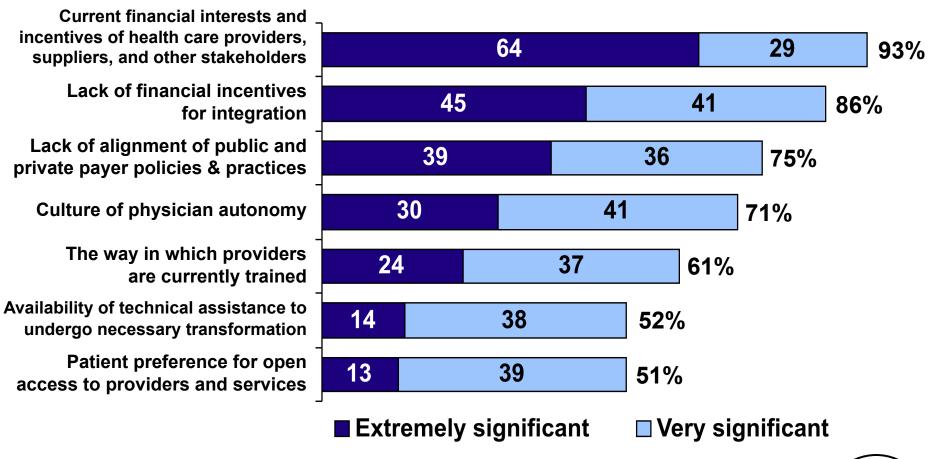
#### Figure 1. Barriers to Growth of Accountable Care Systems

"In your view, how significant are the following barriers to growth of population-based, accountable care systems?"

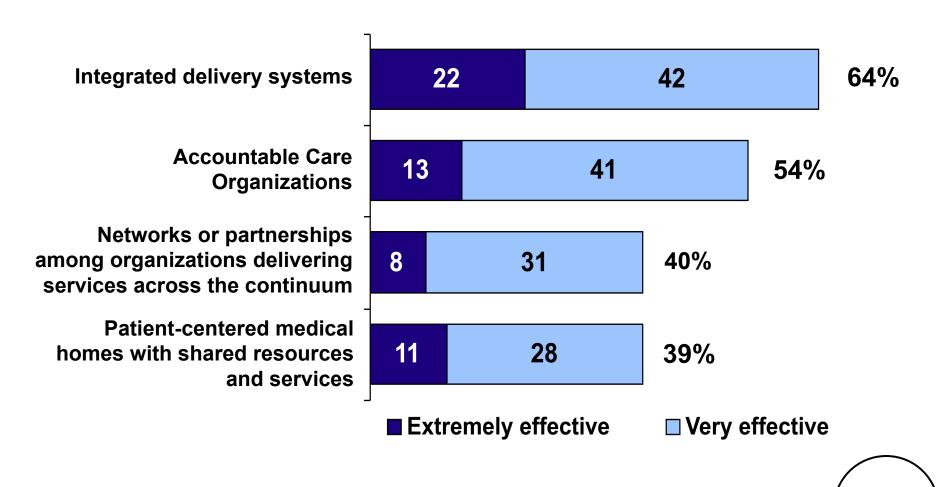




<sup>\*</sup> Percentages may not be equal to the net because of rounding. Source: Commonwealth Fund/*Modern Healthcare* Health Care Opinion Leaders Survey, July 2010.

#### Figure 2. Effectiveness of Reform Models

"Overall, how effective do you feel each of the following reform models will be in moving the U.S. health system toward population-based, coordinated, accountable care?"



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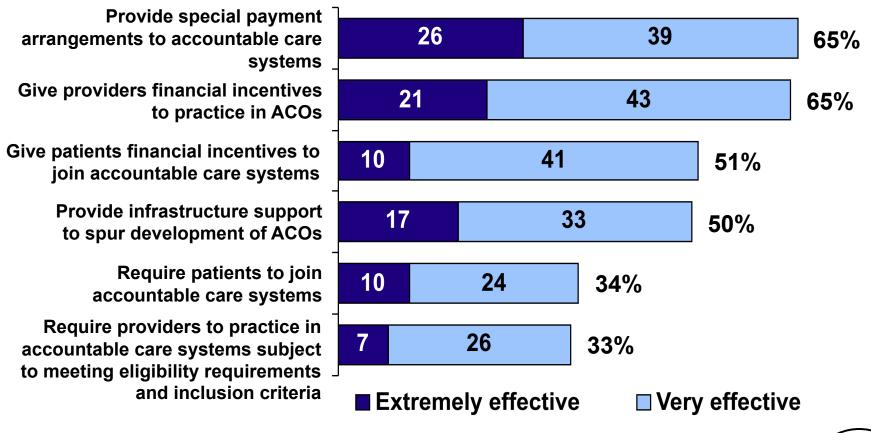
<sup>\*</sup> Percentages may not be equal to the net because of rounding.

Source: Commonwealth Fund/*Modern Healthcare* Health Care Opinion Leaders Survey, July 2010.

# Figure 3. Strategies to Foster Accountability, Coordination, and Integration

"Policymakers have proposed several levers to foster accountability, coordination, and integration among providers who are responsible for providing care to a given population of patients.

Please rate the effectiveness of the following strategies."



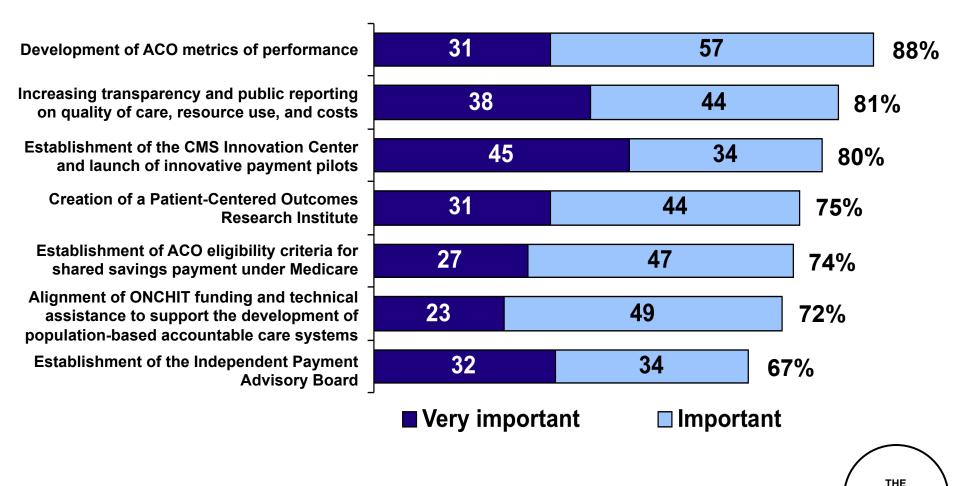


<sup>\*</sup> Percentages may not be equal to the net because of rounding.

Source: Commonwealth Fund/*Modern Healthcare* Health Care Opinion Leaders Survey, July 2010.

## Figure 4. Importance of Affordable Care Act Provisions

"The U.S. Department of Health and Human Services will need to implement numerous provisions of the Affordable Care Act. In setting priorities for Secretarial attention, please rate the importance of each of the following strategies in the short term (next one to two years)."



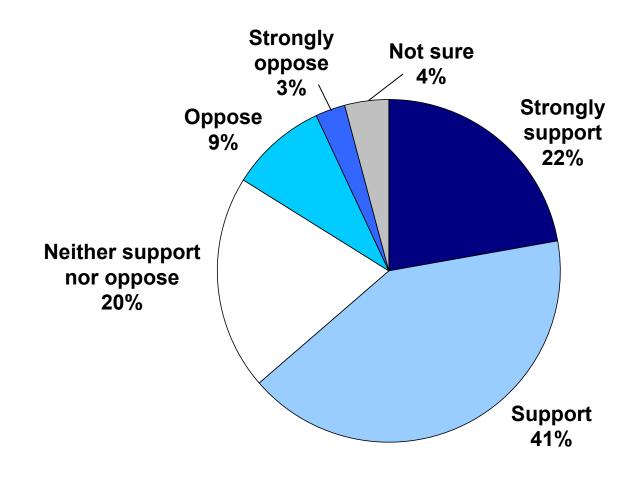
COMMONWEALTH FUND

<sup>\*</sup> Percentages may not be equal to the net because of rounding. Source: Commonwealth Fund/*Modern Healthcare* Health Care Opinion Leaders Survey, July 2010.

## Figure 5. Support for Development of National ACO Accreditation System

"Some policymakers have advocated for an accreditation process for accountable care systems.

Please indicate the degree to which you support or oppose developing
a national accreditation system for such organizations."

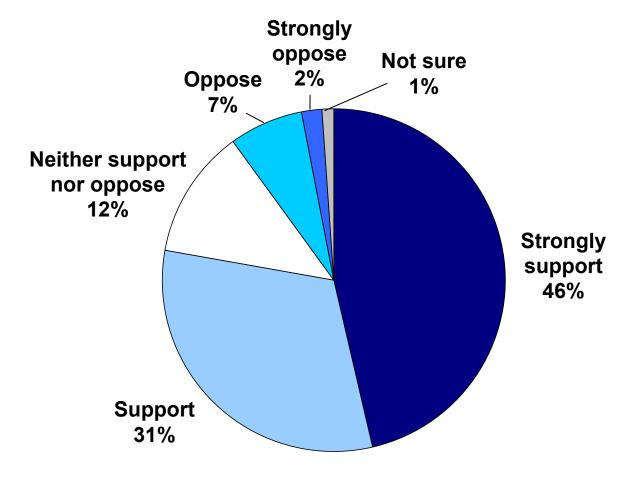


<sup>\*</sup> Percentages may not be equal to 100 percent because of rounding. Source: Commonwealth Fund/*Modern Healthcare* Health Care Opinion Leaders Survey, July 2010.



# Figure 6. Support for Primary Care Foundation for ACOs

"Some experts have advocated requiring a strong primary care foundation for Accountable Care Organizations (ACOs). Please indicate the degree to which you support or oppose establishing standards for primary care capacity as a condition for qualifying for ACO payment."

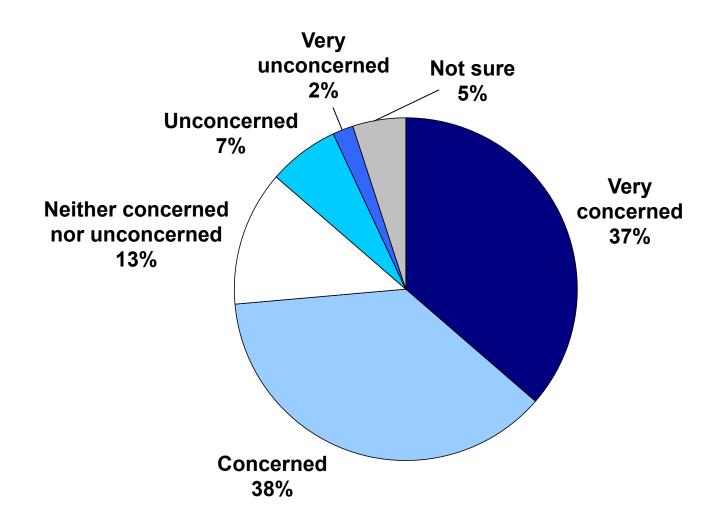




<sup>\*</sup> Percentages may not be equal to 100 percent because of rounding. Source: Commonwealth Fund/*Modern Healthcare* Health Care Opinion Leaders Survey, July 2010.

# Figure 7. Concern over Market Power and Dominance

"If, as the Affordable Care Act envisions, the nation moves toward population-based accountable care systems, how much of a concern is market power and dominance?"

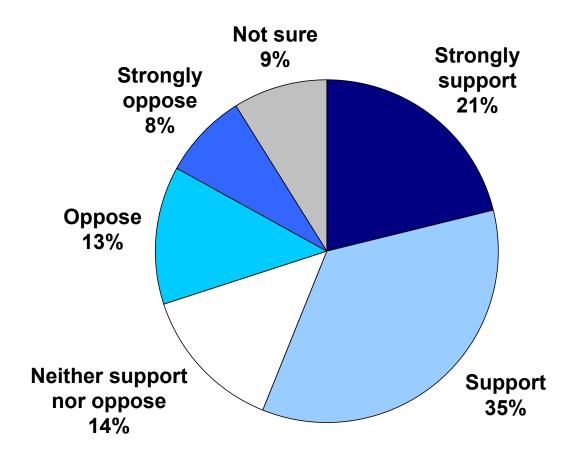


<sup>\*</sup> Percentages may not be equal to 100 percent because of rounding. Source: Commonwealth Fund/*Modern Healthcare* Health Care Opinion Leaders Survey, July 2010.



# Figure 8. Support for Public Utility Regulation of ACO Payment Rates

"To safeguard against undue market power, would you favor or oppose public utility regulation of Accountable Care Organization (ACO) payment rates where there is insufficient market competition?"

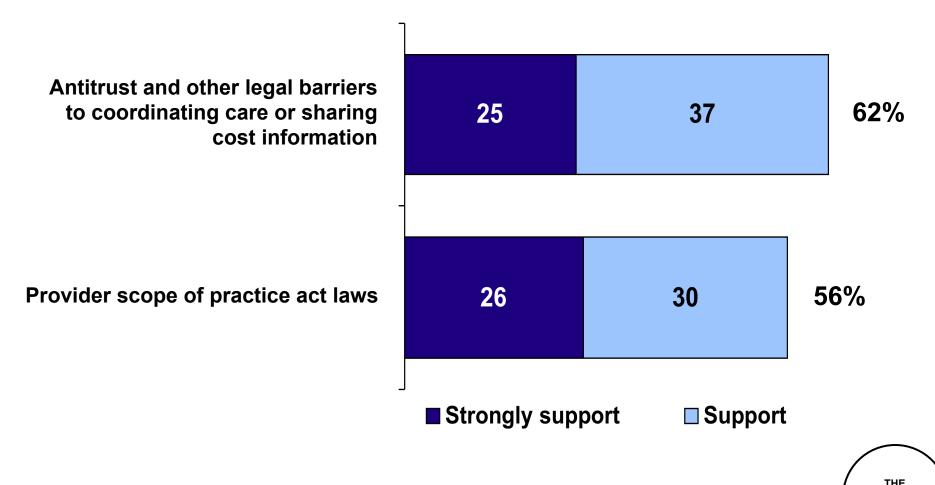


<sup>\*</sup> Percentages may not be equal to 100 percent because of rounding. Source: Commonwealth Fund/*Modern Healthcare* Health Care Opinion Leaders Survey, July 2010.



#### Figure 9. Support for ACO Exemptions

"Please indicate the degree to which you support or oppose exempting Accountable Care Organizations (ACOs) from the following requirements in exchange for meeting performance, reporting/disclosure, and accreditation standards."



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<sup>\*</sup> Percentages may not be equal to the net because of rounding.

Source: Commonwealth Fund/*Modern Healthcare* Health Care Opinion Leaders Survey, July 2010.