



2005 Annual Report

GRANTS APPROVED, 2004 – 2005

TASK FORCE ON THE FUTURE OF HEALTH INSURANCE

AcademyHealth

\$290,000.00

Simplification in Health Care Administration

Earlier this year, AcademyHealth and the Fund began a collaboration to identify sources of administrative complexity within health insurance and explore policy options that could lead to greater simplification. With a small grant from the Fund, AcademyHealth held a planning meeting in May 2004 with key thought leaders to assess known areas of administrative complexity, identify research needs for developing a better understanding of the administrative burden, and devise public and private remedies. This project will build on the recommendations of meeting participants by funding new research projects and case studies. The Robert Wood Johnson Foundation's Changes in Health Care Financing and Organization Program will provide cofunding.

W. David Helms, Ph.D.

President and Chief Executive Officer

1801 K Street, Suite 701-L

Washington, DC 20006-1301

Tel: (202) 292-6700

david.helms@academyhealth.org

Brandeis University

\$199,934.00

Medical Debt and the Insured: Investigating Failures of Insurance to Protect Patients from Financial Harm

As many as two-fifths of adults under age 65 have problems paying their medical bills or are paying off accrued medical debt. These individuals sometimes exhaust their savings or borrow against their homes to pay medical bills. Moreover, many patients with debt are either actively discouraged or feel deterred from returning for care to the facility to which they owe money. This project will explore the reasons why health

insurance sometimes fails to protect patients from potentially crippling medical debt. In addition to surveying patient account managers in hospitals and examining the administrative data they will be asked to provide, the investigators will review hospital policies and procedures for collecting the self-pay portion of insured patients' bills. The aim of this work is to determine the relative contributions of insurance and hospital policies to patient debt, identify exemplary hospital practices for handling debt, and develop institutional, state, and federal policy remedies.

Jeffrey Prottas, Ph.D.
Research Professor
P.O. Box 549110, SIHP/MS 035
Waltham, MA 02454-9110
Tel: (781) 736-3955
prottas@brandeis.edu

Columbia University

\$182,741.00

Examining Insurance Issues and Developing Policy Options to Expand and Establish Coverage, 2004-05

The Fund's Task Force on the Future of Health Insurance explores ways to extend health insurance coverage to uninsured working Americans and their families. In the year ahead, this core grant to Columbia University will support analysis of cutting edge reforms to help keep low-income children continuously insured; examine emergency room use by patients who lack insurance or have unstable coverage; and assess how unstable or otherwise inadequate coverage affects the quality and continuity of patient care. The grant will also support Fund Task Force staff and grantees by providing programming support for the analysis of large federal databases regarding out-of-pocket and catastrophic health costs, the near-poor, and the latest trends in coverage for young adults.

Sherry Glied, Ph.D.
Department Chair
Joseph L. Mailman School of Public Health
Department of Health Policy and Management
600 West 168th Street, Room 611
New York, NY 10032
Tel: (212) 305-0295
sag1@columbia.edu

Economic and Social Research Institute

\$99,846.00

Assessing the Effectiveness of Tax Credits as an Aid for the Uninsured: The Trade Act Experience, Phase 2

The Trade Act of 2002 offers an opportunity to examine how effective tax credits can be in helping people obtain health insurance coverage. Under the law, a small subset of uninsured

Americans—early retirees and workers displaced from their jobs due to foreign competition—qualify for fully refundable health coverage tax credits that pay for 65 percent of their health insurance premiums. With Fund support, Stan Dorn of the Economic and Social Research Institute has examined the program's early experiences over the past year and is becoming one of a small number of experts on the new tax credit. Both the administration and Congress have relied on his research findings to explore ways to expand the credit's impact. In Phase 2, Dorn will examine an additional year of experience with the credit, track data on enrollment, accessibility, and affordability, and continue to support evidence-driven policymaking through reports and presentations.

Stan Dorn, J.D.
Senior Policy Analyst
2100 M Street, NW, Suite 605
Washington, DC 20037
Tel: (202) 833-8877 ext. 14
sdorn@esresearch.org

Kaiser Foundation Research Institute

\$227,630.00

Assessing the Impact of High-Deductible Health Plans

High-deductible health plans (HDHPs) are a focal point in discussions about how to contain health care costs. In June 2004, Kaiser Permanente (KP) began offering these plans, and to date it has enrolled approximately 80,000 individuals. For this study, researchers will assess the impact of HDHPs on health care consumption, costs, and health outcomes by examining KP plan data and interviewing approximately 2,500 enrollees. The research team will be comparing the experiences of enrollees before and after they switched to an HDHP, as well as with a comparison group of KP members who did not join an HDHP. Additional analyses will gauge the effects of these plans on low-income enrollees and chronically ill patients. Findings will inform national policy, as well as benefit plan design within the private sector. KP will provide \$327,681 in cofunding for the project.

John Hsu, M.D., M.B.A., M.S.C.E.
Physician Scientist
Division of Research
Northern California Region
2000 Broadway
Oakland, CA 94611-5714
Tel: (510) 891-3601
jth@dor.kaiser.org

The President and Directors of Georgetown College

\$85,601.00

Federal Grants to State High-Risk Pools: Tracking State Efforts to Strengthen Coverage

To help lower premiums in the individual health insurance market, many states have created high-risk pools that provide coverage to people with high medical expenses. Legislation has recently been introduced to expand a new federal grant program that provides \$80 million in matching funds to help finance state high-risk insurance pools. For this project, the investigators will conduct a six-month study of how states use these federal matching grant funds. After first assessing the adequacy, affordability, and accessibility of high-risk pool coverage relative to a benchmark health plan, they will next determine if the matching funds were used to make improvements in these three areas. Through interviews and examination of high-risk pool reports, the project team will also ascertain if funding has been used to offset risk pool losses or reduce insurers' or hospitals' contributions to the pool. This information will assist policymakers as they determine what role, if any, high-risk pools can or should play in health care reform strategies.

Karen Pollitz, M.P.P.
Project Director
2233 Wisconsin Avenue, N.W., Room 525
Washington, DC 20007
Tel: (202) 687-3003
pollitzk@georgetown.edu

University of Kansas

\$202,430.00

Designing a Small Business Subsidy Program for Low-Income Workers in Kansas

The lack of affordable health insurance coverage is a growing crisis for small businesses. In Kansas, where less than half of small firms offer health coverage to their employees, legislation in 2001 enabled creation of a Business Health Partnership to offer the state's small businesses an alternative insurance product that would rely on public subsidies of premiums for low-wage employees. Although the initiative has stalled due to budget constraints, it is anticipated that the Kansas governor will request subsidy funding in 2005 as part of a health reform package. This project will inform state policymakers about the small group insurance marketplace in Kansas, the potential impact of proposals that would use subsidies and tax credits, and the optimum magnitude of these subsidies. If it succeeds, the Kansas approach to covering low-income workers could be a model for other states. Cofunding is being provided by the United Methodist Health Ministry Fund.

Barbara Langner, Ph.D.
Associate Professor
3901 Rainbow Boulevard, MS 4043
Kansas City, KS 66160
Tel: (913) 588-1654
blangner@kumc.edu

Princeton Survey Research Associates

\$260,700.00

The Commonwealth Fund 2005 Biennial Health Insurance Survey

In 1999, 2001, 2002, and 2003, Princeton Survey Research Associates International conducted national surveys for the Fund to assess the stability of adults' health insurance coverage, cost-related difficulties in accessing care, and the extent and impact of medical bill problems. Policymakers learned about the results of these important surveys through widely cited media reports and journal articles, as well as through testimony to Congress. A new survey will update information on coverage and access trends and explore emerging areas of policy concern, including the effect of high-deductible health plans and health savings accounts on lower-wage workers and people with chronic health conditions. This information, which is not available elsewhere, will inform both federal and state debate concerning the future of health insurance coverage.

Mary E. McIntosh, Ph.D.

Principal, President

1211 Connecticut Avenue, N.W., Suite 305

Washington, D.C. 20036

Tel: (202) 293-4710

marymcintosh@psra.com

Small Grants—Task Force on the Future of Health Insurance

Economic and Social Research Institute

\$36,763.00

Analyzing Policy Options for Childrens' Automatic Enrollment in Medicaid and SCHIP

Stan Dorn, J.D.

Senior Policy Analyst

2100 M Street, NW, Suite 605

Washington, DC 20037

Tel: (202) 833-8877 ext. 14

sdorn@esresearch.org

Economic and Social Research Institute

\$49,972.00

Showcasing Innovations in Coverage and Efficiency

Sharon Silow-Carroll, M.B.A., M.S.W.

Senior Vice President

2100 M Street, NW, Suite 605

Washington, DC 20037

Tel: (202) 833-8877

silow@optonline.net

Employee Benefit Research Institute Education and Research Fund

\$35,500.00

Sustaining Membership in the Employee Benefit Research Institute Education and Research and Supporting the EBRI Annual Health Confidence Survey

Dallas L. Salisbury
President and Chief Executive Officer
Employee Benefit Research Institute and
EBRI Education and Research Fund
2121 K Street, N.W., Suite 600
Washington, DC 20037-1896
Tel: (202) 775-6322
salisbury@ebri.org

Health Research and Educational Trust

\$40,040.00

Employer Views of Employee Benefits and Policy Options to Expand Health Insurance Coverage

Jon R. Gabel
Vice President, The Center for Studying Health System
Change
600 Maryland Ave, SW #550
Washington, DC 20024
Tel: (202) 484-5269
JGabel@hschange.org

National Women's Law Center

\$5,000.00

Women's Access to Health Insurance Project: Updating Diagnosing Disparities in Health Insurance for Women

Judy Waxman
Vice President, Reproductive Rights and Health
11 DuPont Circle NW, Suite 800
Washington, DC 20036
Tel: (202) 588-5180
jwaxman@nwlc.org

University of Nebraska

\$11,056.00

An Empirical Analysis of Summary Plan Description Language in Employer-Sponsored Health Plans

Richard Weiner, Ph.D.
Professor of Psychology
600 S 42nd St
Omaha, NE 68198-6545
Tel: (402) 472-1137
rweiner2@unl.edu

University of Washington

\$18,324.00

Cost Containment and Expanded Access to Coverage in Washington State

Carolyn Watts, Ph.D.

Professor, Department of Health Services

Box 357660

Seattle, WA 98195

Tel: (206) 616-2986

watts@u.washington.edu

MEDICARE'S FUTURE

American Institutes for Research

\$348,710.00

Critical Issues for Medicare's Future

There is a growing push by policymakers to make Medicare a more efficient, sustainable program. This project will inform the search for new ways to improve Medicare's cost-effectiveness, including enhanced use of primary care case management. Project staff will also assess how beneficiaries are faring under recent changes to Medicare, and how they would fare under proposed changes to benefits. Four separate studies will: 1) analyze patterns of physician services in fee-for-service Medicare to assess the potential of primary care case management to serve beneficiaries better; 2) model the impact of proposals for cutting benefits, including projections of the relative burdens on beneficiaries and taxpayers; 3) assess service use and out-of-pocket spending by beneficiaries with chronic health conditions; and 4) examine the effects of a possible high-deductible coverage option.

Marilyn Moon, Ph.D.

Vice President and Director, Health Program

10720 Columbia Pike, Suite 500

Silver Spring, MD 20901

Tel: (301) 592-2101

mmoon@air.org

Medicare Rights Center, Inc.

\$100,205.00

Waiting for Medicare Coverage: What It Means for the Disabled

After qualifying for Social Security disability support, severely and permanently disabled adults under age 65 must undergo a two-year waiting period before they can enroll in Medicare. Recent Fund-supported studies found that removing this barrier to insurance coverage would allow the disabled to access the critical care they need and gain control over their lives. To draw attention to a policy that sometimes produces

devastating consequences, this project will develop a series of narratives describing the real-life experiences of individuals in the waiting period over the course of a year. Project staff also will develop retrospective case histories of those who have completed the waiting period and now have Medicare coverage. The final collection of narratives will be publicized widely to policymakers and the media.

Robert M. Hayes, J.D.
President
1460 Broadway, 17th Floor
New York, NY 10036
Tel: (212) 204-6223
rhayes@medicarerights.org

President and Fellows of Harvard College

\$275,100.00

Learning About the Quality and Cost of Care for Hospitalized Medicare Beneficiaries

With support from the major hospital associations, the Centers for Medicare and Medicaid Services are collecting and publicly reporting information provided by nearly all U.S. hospitals on 10 quality-of-care measures for three conditions common among Medicare beneficiaries. Under this grant, Harvard University researchers will link hospital reports with information on hospital characteristics and patient volume data on the three conditions to investigate the following: 1) how hospital performance varies across quality measures; 2) the types of hospitals that report higher-quality care; 3) whether hospitals that score well have lower mortality rates; and 4) the relationship, if any, between hospitals that perform well on quality measures and those that perform well on efficiency measures. These analyses will produce information that could be used to improve the care provided to Medicare beneficiaries as well as other patients.

Arnold M. Epstein, M.D., M.A.
Chair
Department of Health Policy and Management
677 Huntington Avenue, Room 403
Boston, MA 02115
Tel: (617) 432-3415
aepstein@hsph.harvard.edu

The President and Directors of Georgetown College

\$126,361.71

Program Direction Grant for The Commonwealth Fund's Program on Medicare's Future

Passage of the Medicare bill entailed some of the most significant changes to the program in its history. Although the new prescription drug benefit will provide substantial assistance to low-income individuals, its true impact remains unclear. Other changes, including incentives intended to

greatly expand the role of private health plans, may in some cases prove detrimental to the frail, sick, and poor. The Fund's Program on Medicare's Future provides independent analysis of changes to Medicare and develops policy options that could improve coverage for beneficiaries. This grant will provide overall strategic direction for the program, develop new projects, coordinate ongoing work, and direct efforts to disseminate findings of program-supported work to policy leaders and the public. The program director will also participate in the critical review of Medicare-related reports submitted for Fund publication, prepare issue briefs and summaries of Fund work, and represent the program in public forums.

Barbara S. Cooper
2233 Wisconsin Avenue, NW, Suite 525
cooperbarbs@cs.com

The President and Directors of Georgetown College

\$182,759.00

Developing Models of Standardized Benefits for Medicare

With passage of the new Medicare law, beneficiaries will increasingly be expected to choose from among a number of private health plan options with varying benefits and features. For many seniors, the options are confusing and, for some, overwhelming. The research team will develop two models of standardized benefits—one for Medicare Advantage plans and one for standalone prescription drug plans—to stimulate debate about the need for standardization in Medicare and the form standardized benefits should take. Project staff will conduct a literature review, interview a range of experts, convene panels to design a set of standard benefits, and hold focus groups with beneficiaries and health insurance counselors to help assess the potential impact of proposed options. This work will improve understanding of what choice in Medicare currently entails for beneficiaries, and how standardized benefit options might simplify their health plan decisions.

Jack Hoadley, Ph.D.
Research Professor
Institute for Health Care Research and Policy
2233 Wisconsin Avenue, NW, Suite 525
Washington, DC 20007
Tel: (202) 687-1055
jfh7@georgetown.edu

Trustees of the University of Pennsylvania

\$193,526.00

Improving Quality and Efficiency: A Coordinated Care Benefit for Medicare Beneficiaries with Heart Failure

Evidence shows that heart disease management programs that include coordinated post-hospital care can improve patients'

outcomes and reduce readmissions. Medicare, however, does not reimburse providers for services targeting the transition between hospital and home. Drawing from their previous research, the project team, in collaboration with the International Heart Failure Consortium, will propose a new, post-discharge coordinated care benefit for Medicare beneficiaries with heart failure. Project staff will: a) highlight which specific interventions produce the greatest gain in health outcomes for different categories of patients; b) estimate the potential costs, benefits, and savings of such a benefit; and c) work with policymakers to develop a benefit prototype. This work could also inform similar efforts targeting other chronic conditions.

Julie Sochalski, Ph.D.
Associate Professor of Nursing
University of Pennsylvania School of Nursing
420 Guardian Drive, Room 358
Philadelphia, PA 19104
Tel: (215) 898-3147
julieas@nursing.upenn.edu

Small Grants—Medicare's Future

Columbia University

\$29,879.00

The Potential for Medicare-Led Malpractice Reform

William M. Sage, M.D., J.D.
Professor, School of Law
435 West 116th Street
New York, NY 10027-6902
Tel: (212) 854-5332
wsage@law.columbia.edu

Metropolitan Jewish Health System Corporation

\$40,000.00

Funding Medicare Out-of-Pocket and Long-Term Care Costs: Evaluating the Case for the Integration of Enhanced Private Savings Incentives Integrated with Public Financing

Eliot Fishman, Ph.D.
Department of Health Policy
One Gustave L. Levy Place, Box 1077
New York, NY 10029-6574
Tel: (212) 241-5561
efishman@mjhs.org

Project HOPE/The People-to-People Health Foundation

\$49,711.00

Developing a Framework for Analyzing Clinical and Cost-Effectiveness of Medicare Expenditures

Gail R. Wilensky, Ph.D.

John M. Olin Senior Fellow
7500 Old Georgetown Road, Suite 600
Bethesda, MD 20814-6133
Tel: (301) 656-7401
gwilensk@projecthope.org

University of Maryland

\$2,940.00

Implications of Medicare Part D Prescription Drug Coverage on Home and Community-Based Services Waiver Programs

Charles J. Milligan, Jr., J.D., M.P.H.

Executive Director

Center for Health Program Development and Management

1000 Hilltop Circle, 3rd Floor Social Science

Baltimore, MD 21250

Tel: (410) 455-6274

cmilligan@chpdm.umbc.edu

HEALTH CARE IN NEW YORK CITY

Montefiore Medical Center

\$124,244.00

Linking Pediatric Emergency Departments to Primary Care

In 2000, one of six emergency department (ED) visits by children under age 15 was classified as non-urgent. This project will test whether linking pediatric ED patients with primary care sites could decrease non-urgent visits over time. Activities will include: 1) faxing a record of the ED visit to the patient's primary care physician if there is one; 2) calling the family to arrange for a follow-up visit; 3) identifying a primary care site and appropriate health insurance for children lacking either; and 4) counseling patients on the best way to seek health care services. If the intervention is shown to be effective and is broadly disseminated, thousands of unnecessary ED encounters in New York could be avoided, with significant cost savings. Montefiore Medical Center will provide in-kind support.

Andrew Racine, M.D., Ph.D.,

Director, Section in General Pediatrics

1621 Eastchester Road

Bronx, NY 10461

Tel: (718) 405-8092

aracine@montefiore.org.

New York City Health and Hospitals Corporation

\$165,000.00

Using Emergency Department Coordinators to Link Adults to Primary Care Clinics

The Bellevue Primary Care Clinic in New York has instituted

several initiatives to improve access to primary care providers and reduce waiting times in the clinic. Nevertheless, many patients continue to rely on the emergency department (ED) for routine primary care. With the assistance of a patient care coordinator, the project will test whether initiating and guiding patients through a primary care office visit at the time of the ED visit could increase future use of primary care services. Project staff will assess patients' satisfaction with their visits and identify the reasons patients rely on the ED for non-urgent care. Findings will help guide Bellevue and other facilities in their efforts to foster appropriate utilization of health services. Bellevue Hospital Center will provide in-kind support for this project.

Robert Hessler, M.D., Ph.D.
Assistant Director, Department of Emergency Medicine
462 First Avenue Room, #345
New York, NY 10016
Tel: (212) 562-3346
rh33@nyu.edu

New York City Health and Hospitals Corporation

\$125,000.00

Comparing Diabetes Care Management Models to Improve Primary Care Access

Commonwealth/Health Services Improvement Fund Grant
The Queens Health Network (QHN) in New York City has developed disease management programs for its chronically ill patients, reporting measurable success for its diabetic patients. Now QHN is seeking to incorporate care management interventions into its primary care for patients requiring the more intensive one-on-one support of a qualified clinician. This project will evaluate the effectiveness of three care management models for diabetic patients: two models that will employ nurses as care managers and test different levels of engagement by the primary care provider, and one model, staffed by a nurse practitioner, to test the impact of expanding the care manager's role to conduct additional activities. The study will monitor care utilization, medical costs, and clinical measures, as well as self-management behaviors and outcomes. The model that is most successful could be incorporated in QHN's general approach to treating chronic illness.

Rand David, M.D.
Director, Department of Ambulatory Care
Elmhurst Hospital Center
79-01 Broadway, Room D-1-24
Elmhurst, NY 11373
Tel: (718) 334-2490
davidr@nychhc.org

United Hospital Fund of New York

\$120,000.00

Modeling Options for Improving Health Insurance in New York Commonwealth/Health Services Improvement Fund Grant
Senior staff at the United Hospital Fund (UHF) and Commonwealth Fund will jointly develop a framework for expanding and improving insurance coverage for New Yorkers. Key elements of the framework will include: 1) achieving major reductions in the numbers of uninsured people; 2) reducing "churning" in coverage and insurance instability; 3) making insurance affordable for lower-income working adults; and 4) leveraging public insurance programs to improve quality and efficiency. The project team will explore possible ways of financing a coverage expansion—from tapping into existing flows of funds to identifying new financing sources—and estimate the impact on coverage and costs. UHF will provide cofunding for the project, in addition to convening state health policy leaders to discuss coverage and financing issues.

David A. Gould, Ph.D.

Senior Vice President for Program

350 Fifth Avenue, 23rd Floor

New York, NY 10118

Tel: (212) 494-0740

dgould@uhfnyc.org

HEALTH CARE QUALITY IMPROVEMENT AND EFFICIENCY

Center for Health Policy Development

\$132,196.00

Enhancing the Effectiveness of State Adverse Event Reporting Systems and Feedback to Hospitals

Twenty-two states have mandated reporting of medical errors by hospitals. Experience has shown, however, that chronic underreporting and poor feedback are limiting the potential of state reporting systems to improve the safety of care. The National Academy for State Health Policy will convene a summit of state regulators and hospital administrators to address barriers to complete data reporting and feedback. The project team will prepare a Web-based toolkit to assist state reporting system administrators, hospital officials, and other key stakeholders in ensuring safer hospital care.

Jill Rosenthal, M.P.H.

Project Manager

National Academy for State Health Policy

50 Monument Square, Suite 502

Portland, ME 04101

Tel: (207) 874-6524
jrosenthal@nashp.org

Health Research and Educational Trust

\$323,136.00

Assessing and Improving Patient Safety in Ambulatory Care

Frances Cooke Macgregor Grant

Medical and surgical procedures, once performed only in hospitals, now routinely take place in ambulatory care settings. Despite this shift, most information about health care safety applies mainly to hospitals; little is known about how the care provided in ambulatory settings compares. For this project, a national survey of group physician practices conducted in collaboration with the Medical Group Management Association will furnish new data on the current state of ambulatory care safety and identify areas for improvement. Project staff will develop the survey instrument with the input of experts in patient safety. Data from the survey, together with prior and ongoing Fund-supported work assessing medication practices in U.S. hospitals, will form the basis for the design of future interventions to improve the safety of care.

Mary A. Pittman, Dr.P.H.

President

One North Franklin Street, Suite 2800

Chicago, IL 60606

Tel: (312) 422-2622

mpittman@aha.org

Massachusetts General Hospital

\$472,759.00

The Commonwealth Fund Quality Improvement Colloquia, Series 3

The five Quality Improvement Colloquia held so far have brought together approximately 100 of the nation's foremost leaders in health policy, health care delivery, and health services research to address the most pressing issues in the field of quality improvement. The grant covering the second colloquia series has been supporting meetings on overuse of health care services, clinical performance assessment, and implications of the new Medicare law for quality, as well as a monthly electronic newsletter. This grant will support a third series of colloquia on patient safety, measurement of hospital performance, and a topic to be determined. Fund and project staff also will continue hosting online debates on selected quality improvement topics and begin a new series of case studies of innovative improvement practices, which will be profiled in the monthly newsletter and posted on the Fund's Web site.

David Blumenthal, M.D., M.P.P.

Director, Institute for Health Policy

50 Staniford Street, 9th Floor

Boston, MA 02114
Tel: 617-726-5212
dblumenthal@partners.org

MedStar Research Institute

\$224,601.00

Evaluating the Impact of Electronic Medical Records and Interactive Decision-Support Systems on Obstetric Care Quality and Efficiency

Electronic medical records linked to physician order entry and clinical decision support are gaining wider currency in health care. There is only limited evidence, however, regarding the impact of "intelligent" technologies on health care quality and efficiency. Focusing on the obstetric care provided in four hospitals, this project will evaluate the extent to which electronic medical records and interactive decision-support systems, used at the point of care, can improve physicians' adherence to best practices and reduce medical errors. The evaluation will also assess the financial return on investing in such tools, as well as potential changes in malpractice liability.

Menachem Miodovnik, Ph.D.

Chairman, Department of Obstetrics Washington Hospital Center

110 Irving Street, NW

Washington, DC 20010

Tel: (202) 877-6144

menachem.miodovnik@medstar.net

National Committee for Quality Assurance

\$279,181.00

Developing Standard Measures of Physician Quality and Efficiency

Across the country, coalitions of health plans, employers, and physician organizations are collecting and disseminating information about the quality of care doctors provide. Lack of standardized performance measures, however, can create confusion for providers, consumers, and purchasers. It can also add to administrative complexity and limit opportunities to compare performance data. The National Committee for Quality Assurance will create a set of standardized performance metrics for gauging the quality and costs of primary care, as well as the care provided by specialist physicians and physician groups. These measures, which will be equivalent to Health Plan Employer Data and Information Set (HEDIS) health plan quality indicators, could be applied nationally by the private sector as well as by the Centers for Medicare and Medicaid Services.

Joachim Roski, Ph.D.

Vice President, Quality Measurement

2000 L Street, N.W., Suite 500

Washington, DC 20036

Tel: (202)955-5139
roski@ncqa.org

Primary Care Development Corporation

\$265,688.00

*Sustaining and Spreading Learning Collaboratives:
Ingredients for Success*

Although learning collaboratives can improve the performance of health care organizations, sustaining these improvements and communicating them to other organizations will require the additional work of establishing processes and creating system changes. Building on previous Fund support for a series of community health center collaboratives led by New York City's Primary Care Development Corporation, this project will study up to three collaborative-sponsoring organizations, as well as approximately 25 participating teams, to determine what organizational characteristics contribute to the successful achievement, maintenance, and spread of improvements. This knowledge will enhance the efforts of other health care organizations to improve quality.

Mathew Chin, M.A.
Director of Healthcare
22 Cortlandt Street, 12th Floor
New York, NY 10007
Tel: (212) 693-1850 ext. 113
matthew@pcdcny.org

Regents of the University of Minnesota

\$132,960.00

*Exploring Performance-Based Payment Strategies for
Nursing Home Care in Minnesota*

Reimbursement systems powerfully influence the behavior of nursing home operators. Traditional "case-mix" payment systems create major disadvantages for those homes that provide resident-centered care. Seeking to align payment with performance, the Minnesota legislature is considering enacting a new payment system that would reward high-quality, high-efficiency providers. This project will develop models to help nursing homes and legislators estimate the financial benefits and costs of operating under the proposed system. The investigators will also describe the current relationship between quality and cost among different types of Minnesota nursing homes. Together, these analyses will help Minnesota's legislature assess the merits of establishing a pay-for-performance system.

Robert L. Kane, M.D.
Professor
420 Delaware Street, S.E.
MMC 197, D351
Minneapolis, MN 55455

Tel: (612) 624-1185
kanex001@umn.edu

Trustees of the University of Pennsylvania

\$220,366.00

Coordinating Care Between Hospital and Home: Translating Research into Practice, Phase 2

Coordinating the care provided to extremely frail older adults following their discharge from the hospital significantly reduces the need for subsequent readmission. To promote adoption of this model of care coordination, the project team is collaborating with the Aetna Corporation to devise a workable program for patients enrolled in managed care. With support from the Fund and the Jacob and Valeria Langeloth Foundation, the research team laid the groundwork for implementing the advanced practice nurse model in Phase 1. In Phase 2, project staff will test the model's impact on clinical outcomes, costs, and patient satisfaction in a portion of Aetna's mid-Atlantic market. If the intervention proves successful, Aetna will consider offering the service as a defined benefit. Project findings, which will be shared with other insurers, could also inform the development of a transitional care benefit for Medicare or Medicaid.

Mary D. Naylor, Ph.D., R.N., F.A.A.N.
Professor of Gerontology
School of Nursing
420 Guardian Drive, Room NEB364
Philadelphia, PA 19104-6096
Tel: (215) 898-6088
naylor@nursing.upenn.edu

University of North Carolina at Chapel Hill

\$298,246.00

Quality Snapshots Series

The Fund's series of chartbooks on the quality of U.S. health care has been widely praised and highly valued by thousands of readers, among them health care providers, researchers, policy leaders, and child health advocates. The project team will bolster the successful chartbook series with Web-based, interactive Powerpoint charts—Quality Snapshots—that provide updated data on selected quality indicators included in previous chartbooks as well as new information on additional quality indicators and emerging health care issues. Twice yearly, the Fund will release 25 of these charts through its Web site, with additional dissemination through e-mail alerts and possibly other electronic media. By maintaining a spotlight on key quality-of-care issues, Quality Snapshots will aid the efforts of providers and policymakers to identify problem areas and institute improvements.

Sheila Leatherman

Research Professor
2211 West 49th Street
Minneapolis, MN 55419
Tel: 612 922-0220
sheilaleatherman@aol.com

Small Grants—Health Care Quality Improvement and Efficiency

American Board of Internal Medicine Foundation

\$28,000.00 and \$48,200.00

Stepping Up to the Plate: Organized Physician Leadership and the Quality Agenda, Phases 1 and 2

Daniel B. Wolfson, M.H.S.A.
Executive Vice President and Chief Operating Officer
510 Walnut Street, Suite 1700
Philadelphia, PA 19106
Tel: (301) 589-4066
dewolfson@abim.org

Brain Trauma Foundation

\$40,000.00

Adoption of Standards of Care for Brain Trauma Patients: A Case Study

Laura Iacono, M.S., R.N.
Quality Improvement Program Director
523 East 72 Street
New York, NY 10021
Tel: (212) 772-0608
liancono@braintrauma.org

Health Tech Strategies, LLC

\$7,500.00

2005–2006 Capitol Hill "Steering Committee on Telehealth and Healthcare Informatics" Educational Series and Technology Demonstration

Neal Neuberger
President
6612 Brawner Street
McLean, VA 22101
Tel: (703) 790-4933
nealn@hlthtech.com

Harris Interactive, Inc.

\$12,500.00

Strategic Health Perspectives

Katherine Binns, M.B.A.
Senior Vice President, Health Care
111 Fifth Avenue, 8th Floor
New York, NY 10003

Tel: (212) 539-9629
kbinns@harrisinteractive.com

National Business Coalition on Health

\$25,000.00

A Call to Action to the Business Coalitions to Foster Patient-Centered Care Using "How's Your Health"

Suzanne Mercure
Project Director
235 Smithfield Way
Fredricksburg, VA 22406
Tel: 703-845-7712
mercuresuz@aol.com

University of North Carolina at Chapel Hill

\$31,695.00

Expansion of the Chartbook on Quality of Care for Elderly Medicare Beneficiaries

Sheila Leatherman
Research Professor
2211 West 49th Street
Minneapolis, MN 55419
Tel: 612 922-0220
sheilaleatherman@aol.com

SPECIAL POPULATIONS

QUALITY OF CARE FOR UNDERSERVED POPULATIONS

Center for Health Care Strategies, Inc.

\$211,941.00

Addressing Racial and Ethnic Disparities in Health Care: A Medicaid Managed Care Collaborative

The Center for Health Care Strategies (CHCS) has developed the Best Clinical and Administrative Practices (BCAP) initiative to catalyze improvements in the health care received by enrollees in Medicaid managed care plans. For this project, BCAP's leaders will work with Fund grantee David Nerenz to: 1) identify best state practices for linking race/ethnicity data from various sources with quality improvement data; 2) identify federal and state regulations that foster reduction of racial/ethnic health care disparities, as well as the performance incentives states include in their contracts with Medicaid plans; and 3) select, through a competitive process, 12 Medicaid managed care plans to participate in a BCAP demonstration project to improve care for minority patients. Best practices in these areas will be disseminated to Medicaid agencies, managed care plans, and others through a BCAP Quality Summit, national conferences, and the CHCS and

Fund Web sites. The Robert Wood Johnson Foundation will provide cofunding.

Stephen A. Somers, Ph.D.
President
1009 Lenox Drive, Suite 204
Lawrenceville, NJ 08648
Tel: (609) 895-8101
sasomers@chcs.org

George Washington University

\$249,562.00

Enhancing the Reporting of Public Hospital Disparities Data

This project will assess the usefulness of the 10 hospital quality measures adopted by the National Voluntary Hospital Reporting Initiative (NVHRI) for measuring disparities in care and for supporting hospital programs designed to reduce racial/ethnic disparities. Focusing on six major public hospitals that treat large minority populations, the investigators will: 1) develop protocols for using the NVHRI framework to collect data on the 10 measures, preferably by uniform classifications of race and ethnicity; 2) collect and analyze the quality data, stratified by race and ethnicity, that have been reported by the six hospitals; and 3) develop recommendations for how other hospitals might use the NVHRI to report hospital quality data by race and ethnicity. Project staff will develop a series of case studies to explore the use of NVHRI for reducing disparities.

Bruce Siegel, M.D., M.P.H.
Director, Urgent Matters National Program Office
George Washington University Medical Center
2300 Eye Street, NW
Washington, DC 20037
Tel: (202) 530-2399
siegelmd@gwu.edu

Health Research and Educational Trust

\$299,966.00

Linking Race and Ethnicity Data with Inpatient Quality-of-Care Measures in Private Hospitals

In recent years, it has become clearer that reporting quality-of-care data spurs providers to embark on improvement activities, and that such activities can help reduce racial and ethnic disparities. The National Voluntary Hospital Reporting Initiative (NVHRI) aims to foster quality improvement through various measurement and improvement activities. As of May 2004, nearly 2,000 hospitals had submitted data for at least one of the 10 NVHRI hospital quality indicators; all must do so by August 2004 or face financial penalties. The investigators for this project will work with the private University HealthSystem Consortium to: 1) collect and analyze data based on the 10 hospital quality indicators stratified by

race, ethnicity, and primary language to measure disparities in inpatient care; 2) conduct case studies to assess the hospitals' responses to reporting quality data by race/ethnicity; and 3) assess the feasibility of implementing a uniform framework for collecting data on race, ethnicity, and primary language. Massachusetts General Hospital and Henry Ford Health Systems will provide cofunding.

Romana Hasnain Wynia, Ph.D.
Director, Research and Evaluation
One North Franklin Street, 30th Floor
Chicago, IL 60606
Tel: (312)422-2643
rhasnain@aha.org

Medical College of Wisconsin

\$247,158.00

Using Parent Mentors to Improve Asthma Care for Urban Minority Children, Phase 2

Asthma, the most prevalent chronic childhood illness, disproportionately affects minority children. The investigators on this project are conducting a community-based trial to test whether minority parents trained as mentors can successfully coach other minority parents to manage their children's asthma. In Phase 1, the investigative team recruited parent mentors and initiated enrollment of participants and their families. In Phase 2, the investigators will continue participant recruitment and begin the randomized trial. Funding for a third and final phase to evaluate outcomes and summarize the experiences of children, parents, mentors, and physicians will be requested if work proceeds satisfactorily. Ultimately, this mentoring model could help to reduce hospitalizations and emergency room visits, lower costs for asthma care, reduce asthma morbidity, empower parents to manage their children's conditions, and, eventually, reduce racial and ethnic disparities in asthma care outcomes. The Medical College of Wisconsin and Robert Wood Johnson Foundation will provide cofunding for all project phases.

Glenn Flores, M.D.
Associate Professor of Pediatrics, Epidemiology and Health Policy
Department of Pediatrics, MS#756
8701 Watertown Plank Rd.
Milwaukee, WI 53226
Tel: (414) 456-4454
gflores@mail.mcw.edu

The Regents of the University of California

\$272,477.00

Improving Chronic Disease Management for Populations with Limited Health Literacy and English Proficiency, Phase 2

Patients who have limited proficiency in English or difficulty comprehending physicians' instructions and health information also experience difficulties accessing care, receive lower-quality care, or underutilize health services. In the project's first phase, investigators developed and implemented two types of self-management support: automated, telephone-based management, and group medical visits tailored to the needs of diabetes patients with these limitations. Through a randomized, controlled trial, project staff are now comparing the reach and efficacy of these methods of diabetes care. In Phase 2, the investigators will complete the trial and evaluate: 1) the extent of patient engagement with the two interventions; 2) changes in patients' self-care, satisfaction, and glycemic control; and 3) cost-effectiveness.

Dean Schillinger, M.D.
Associate Professor of Clinical Medicine
1001 Potrero Avenue, Ward 95
San Francisco, CA 94110
Tel: (415) 206-8940
dean@itsa.ucsf.edu

Wake Forest University Health Sciences

\$213,763.00

Chartbook on Health Status and Health Care Quality for Minorities in the United States

For this project, researchers will create a chartbook on the quality of medical care for America's racial and ethnic minorities. This comprehensive resource, which will draw upon Fund survey data and numerous other sources, will also highlight promising programs and practices for improving minority health care and reducing disparities. The researchers will include data on minority Americans of all ages, as well as information on patients with limited English proficiency. In addition to raising public awareness of minority health issues, the chartbook will be valuable to researchers and policymakers involved in efforts to eliminate disparities in health and health care. Douglas McCarthy of Issues Research, Inc., who has played a major research role in the development of earlier Fund chartbooks, will contribute to this project.

Kristy F. Woods, M.D., M.P.H.
Director, Maya Angelou Research Center on Minority Health
Medical Center Boulevard
Winston-Salem, NC 27157-1066
Tel: (336) 713-7600
kwoods@wfubmc.edu

Small Grants—Quality of Care for Underserved Populations

American Medical Association Foundation

\$23,980.00

Ethical Force Program Initiative on Patient-Centered Communication for Vulnerable Populations

Matthew K. Wynia, M.D., M.P.H.
Director, Institute for Ethics
515 North State Street
Chicago, IL 60610
Tel: (312) 464-4980
matthew_wynia@ama-assn.org

Brigham and Women's Hospital

\$47,261.00

Disparities in Medication Errors and Adverse Drug Events in Children

Rainu Kaushal, M.D., M.P.H.
Instructor in Medicine
Division of Internal Medicine
1620 Tremont Street
Boston, MA 02120
Tel: (617) 732-4814
rkaushal@partners.org

The Commonwealth Fund

\$45,000.00

Cultural Competency Papers for 2005 Expert Roundtable

Anne C. Beal, M.D., M.P.H.
Senior Program Officer
1 East 75 Street
New York, NY 10021
Tel: (212) 606-3854
acb@cmwf.org

International Society for Quality in Health Care

\$12,251.00

21st International Conference on Quality in Health Care

Lee Tregloan
Chief Executive Officer
212 Clarendon Street
East Melbourne, Victoria 3002
Australia
Tel: +61 3 9417 6971
tregloan@isqua.org

Latino Health Institute, Inc.

\$10,000.00

Everybody Counts: State Infrastructure and Capacity to Eliminate Racial and Ethnic Health Disparities in New England

M. Barton Laws, Ph.D., M.A.

Senior Investigator in Social Science and Policy

95 Berkeley Street, Suite 600

Boston, MA 02116

Tel: (617) 350-6900

bart@lhi.org

**COMMONWEALTH FUND/HARVARD UNIVERSITY
FELLOWSHIP IN MINORITY HEALTH POLICY**

President and Fellows of Harvard College

\$800,000.00

The Commonwealth Fund/Harvard University Fellowship in Minority Health Policy: Support for Program Direction and Fellowships, 2005–06

Addressing pervasive racial and ethnic disparities in health and health care requires trained, dedicated physicians who can lead efforts to improve minority Americans' access to quality medical services. The Fellowship in Minority Health Policy has played an important role in addressing these needs. During the year-long program, young physicians undertake intensive study in health policy, public health, and management, all with an emphasis on minority health issues, at the Harvard School of Public Health or John F. Kennedy School of Government. Fellows also participate in special program activities. Since 1996, 40 fellows have successfully completed the program and received a master's degree in public health or public administration. In the coming year, program staff will select a 10th group of four fellows, provide current fellows with an enriched course of study and career development, and conduct ongoing evaluation activities.

Joan Y. Reede, M.D., M.P.H., M.S.

Dean for Diversity and Community Partnership

Minority Faculty Development

146 Longwood Avenue, Room 219

Boston, MA 02115

Tel: (617) 432-2413

joan_reede@hms.harvard.edu

CHILD DEVELOPMENT AND PREVENTIVE CARE

Arizona State University

\$258,907.00

Preparing Pediatric Nurse Practitioners to Assess, Manage, and Prevent Current Morbidities of Childhood

Improving the quality of preventive and developmental services for children requires a team effort within practice settings. Physicians often look to nursing staff, especially pediatric nurse practitioners (PNPs), to provide important aspects of well child care. Medical educators, however, are concerned that graduating PNPs are not up to the task: they see a need to greatly improve the content and quality of PNP training. This project will actively engage leaders in PNP education in the development, implementation, and evaluation of a new prevention curriculum for child development and behavior. In so doing, it will draw on clinical tools and curricular materials developed with support from the Fund.

Bernadette Mazurek Melnyk, Phd, R.N., C.P.N.P./N.P.P.,
F.A.A.N.

Dean and Distinguished Foundation Professor in Nursing

P.O. Box 872602

Tempe, AZ 85287-2602

Tel: (480) 965-6431

bernadette.melnyk@asu.edu

Center for Health Policy Development

\$313,249.00

Building State Medicaid Capacity to Support Children's Healthy Mental Development, Phase 2

Authorization to Support the ABCD Initiative for Up to Four States

In January 2004, the Fund launched the second phase of the Assuring Better Child Health and Development initiative (ABCD II) to help states promote the healthy mental development of low-income, young children under age 5. Medicaid agencies in California, Illinois, Iowa, Minnesota, and Utah are working to ensure that: young children at risk of developmental or behavioral delay are identified in primary pediatric settings and referred to specialists; parents at risk of depression are referred to mental health professionals; billing and reimbursement policies facilitate use of these services; health care professionals have the training to provide developmental services; and new care models are tested in primary pediatric practice. The National Academy for State Health Policy will continue to manage the state collaborative to foster innovation, coordinate technical expertise, and disseminate results to all 50 states. Illinois's project is being supported by the Michael Reese Health Trust.

Neva Kaye

Program Director

National Academy for State Health Policy
50 Monument Square, Suite 502
Portland, ME 04101
Tel: (207) 874-6545
nkaye@nashp.org

Children's Hospital and Research Center at Oakland

\$332,939.00

Rethinking Well-Child Care

Traditionally, preventive care for children has been driven by concerns about preventing infectious disease and ensuring adequate nutrition. Today, however, concerns about children's development and behavior are foremost in parents' minds. This project will develop a new schedule and content for well-child care that responds to the developmental needs and challenges faced by children and families. The research team will solicit input from a broad group of stakeholders, including the American Academy of Pediatrics, parents, health care providers, public and private health care programs, public agencies, and professional organizations.

J. Lane Tanner, M.D.

Associate Director, Division of Developmental and Behavioral Pediatrics

747 52nd Street

Oakland, CA 94609-1809

Tel: (510) 428-3351 ext. 4557

ltanner@mail.cho.org

Greenville Hospital System

\$114,199.00

Testing a Model for Developmental Assessment of At-Risk Children

Identifying developmental delays in young children early and providing appropriate interventions can lead to better long-term cognitive, social, and emotional outcomes. Currently, children suspected of having problems may wait up to two years before receiving diagnostic evaluations and subsequent treatment. For this project, investigators will test the feasibility and cost of a standardized protocol, administered by a team of nurse practitioners and social workers, to perform developmental assessments more efficiently. In turn, the protocol will expedite children's receipt of needed services. The model should be of great interest to child health care providers, parents, special educators, and public and private health care agencies and organizations as a means to improve access to developmental services while reducing costs. The Greenville Hospital System will provide in-kind support.

Desmond P. Kelly

Medical Director, Developmental-Behavioral Pediatrics

701 Grove Rd

Greenville, SC 29605

Tel: (864) 454-5685
dkelly@ghs.org

**Assuring Better Child Health and Development II
(ABCD II)**

Since March 2000, the Fund's Assuring Better Child Health and Development initiative has been implementing an ambitious strategy to help state Medicaid agencies promote and improve the delivery of developmental services for low-income children. The National Academy for State Health Policy launched a second consortium of four states, listed below, to enhance the healthy mental development of young low-income children. These grants were awarded during fiscal year 2003-04, with funds authorized during the prior fiscal year, 2003-04.

Iowa Department of Human Services

\$55,000.00

Iowa's Care for Kids Healthy Mental Development Initiative, Phase 2

Sally Nadolsky

ES PDT Policy Specialist

Hoover State Office Building

1305 E. Walnut

Des Moines, IA 50219-0114

Tel: (515) 281-5796

snadols@dhs.state.ia.us

Minnesota Department of Human Services

\$55,000.00

Great Start Minnesota, Phase 2

Glanace Ecklund Edwall, Ph.D.

Director of Children's Mental Health

444 Lafayette Road

St. Paul, MN 55155

Tel: (651) 215-1382

glenace.edwall@state.mn.us

State of California Department of Health Services

\$50,000.00

Best-PCP-Behavioral, Developmental, Emotional Screening and Treatment by Primary Provider in Medi-Cal Managed Care, Phase 2

Stan Rosenstein

Deputy Director, Medical Care Services

Medi-Cal Managed Care Division

MS 4404, PO Box 997413

Sacramento, CA 95899-7413

Tel: (916) 440-7800

srosenstein@dhs.ca.gov

Utah Department of Health

\$52,641.00

Enhancing Utah's Capacity to Support Children's Healthy Mental Development, Phase 2

Michael J. Deily

Director, Division of Health Care Financing

P.O. Box 143101

Salt Lake City, UT 84114-3101

Tel: (801) 538-6406

mdeily@utah.gov

The President and Directors of Georgetown College

\$129,589.00

Linking Pediatric Developmental Care to Community Resources

Many children with developmental problems and their families are not receiving all the services they need because their primary care providers are not making sufficient use of clinical, educational, and family support resources in the community. Through a review of published and unpublished papers and extensive interviews with key individuals, the investigators will determine how successful links are formed with community-based services. Clinicians and health systems will receive practical guidance on connecting families to such services and case studies describing effective models around the country. Policymakers, meanwhile, will be informed of ways to promote and facilitate adoption of these models. The project's findings will be useful in establishing protocols and standards for systems that link pediatric care to related services for children and families.

Rochelle Mayer, Ed. D.

Research Professor

Box 571272

Washington, DC 20057-1272

Tel: (202) 748-9552

mayerr@georgetown.edu

University of Rochester

\$320,810.00

Developing a Manual for Pediatric Preventive Services: Bright Futures in Practice

Although clinical performance standards are essential for improving the quality of preventive health care and developmental services for children, few such standards exist. This project will develop the first authoritative, comprehensive guide to preventive pediatric care and developmental services. It is intended to serve as the authoritative reference for teaching, providing, and evaluating preventive care for children and will thus serve a critical role in facilitating the assessment and improvement of clinical developmental

services. Companion work on well-child care is being supported by the federal Maternal and Child Health Bureau.

Michael Weitzman, M.D.
Executive Director, American Academy of Pediatrics
Center for Child Health Research
1351 Mt. Hope Avenue, Suite 130
Rochester, NY 14620
Tel: (585) 275-1544
michael_weitzman@urmc.rochester.edu

University of Vermont and State Agricultural College

\$287,010.00

Fostering Partnerships Within States to Improve Children's Development and Preventive Services

Over the past several years, Fund-supported initiatives in North Carolina, Utah, and Vermont have successfully brought together child health care providers, professional societies, health departments, Medicaid programs, academic institutions, community organizations, insurers, and others to improve preventive and developmental services for young children. Acknowledging the effectiveness of this approach, the Centers for Medicare and Medicaid Services confirmed that all activities of the Vermont partnership are eligible for federal matching funds. This project will help five other states develop the infrastructure for improvement partnerships and undertake learning collaboratives to improve care for young children.

Judith Shaw, RN, MPH
Director, Vermont Child Health Improvement Program
Arnold 5
UHC Campus
One South Prospect Street
Burlington, VT 05401
Tel: (802) 878-4220
Judith.Shaw@uvm.edu.

Small Grants – Child Development and Preventive Care

American Academy of Pediatrics, Inc.

\$13,966.00

Promoting the "Open Forum" Meeting Model Among Child Development Stakeholders

Judy Dolins, M.P.H.
Director, Department of Community, Chapter and State Affairs
3885 Magnolia Drive
Palo Alto, CA 94306
Tel: (847) 434-7911
jdolins@aap.org

Association of Maternal and Child Health Programs

\$8,985.00

Improving Quality of Preventive Care in States

Meg Booth, M.P.H.

Policy Analyst

1220 19th Street NW, Suite 801

Washington, DC 20036

Tel: (202) 775-0436 ext. 126

mbooth@amchp.org

Child and Family Policy Center

\$45,000.00

Using State-Level Data to Inform State Children's Health Insurance Program (SCHIP) Reauthorization

Charles Bruner, Ph.D

Executive Director

218 Sixth Avenue

1021 Fleming Building

Des Moines, IA 50309-4006

Tel:(515) 280-9027

cbruner@cfpciowa.org

Children's Hospital Corporation

\$25,000.00

Identification of Developmental Concerns in Young Children

Judith S. Palfrey, M.D.

Chief, Division of General Pediatrics

300 Longwood Avenue

Boston, MA 02115

Tel: (617) 755-4661

judith.palfrey@childrens.harverd.edu

George Washington University

\$25,000.00

Educating Health Policymakers about the Importance of Medicaid to Promote Children's Health and Development

Sara Rosenbaum, J.D.

Chair, Department of Health Policy

2021 K Street, N.W., Suite 800

Washington, DC 20006

Tel: (202) 530-2343

sarar@gwu.edu

Health Systems Research, Inc.

\$11,518.00

Mapping Referral Resources to Support Children's Development

Lawrence Bartlett, Ph.D.

President

1200 18th Street, N.W., Suite 700

Washington, DC 20036

Tel: (202) 828-5100
lbartlett@hsrnet.com

National Initiative for Children's Healthcare Quality

\$25,000.00

Fourth Annual Forum for Improving Children's Health Care Quality

Colleen O'Rourke
Director of Public Events and Marketing
730 Airport Road, Bolin Creek, Suite 104
Chapel Hill, NC 27514
Tel: (617) 754-4900
corourke@nichq.org

University of North Carolina at Chapel Hill

\$46,538.00

Supplemental Funding to Support the Evaluation of the Breakthrough Series on Child Development in North Carolina and Vermont

Peter A. Margolis, M.D., Ph.D.
Co-Director and Clinical Associate Professor
North Carolina Center for Children's Healthcare Improvement
200 TimberHill Place , Suite 201, CB #7226
Chapel Hill, NC 27599-7226
Tel: (919) 966-0268
pmargolis@lifespan.org

Wayne State University

\$9,374.00

The Science of Children's Development: Planning a Curriculum for Pediatric Residency Education

Bonita Stanton, M.D.
Chair of Pediatrics
3901 Beaubien, 1K40
Detroit, MI 48201
Tel: (313) 745-5870
bstanton@bmc.org

PICKER/COMMONWEALTH PROGRAM ON QUALITY OF CARE FOR FRAIL ELDERLS

AcademyHealth

\$120,000.00

The Commonwealth Fund/AcademyHealth Long Term Care Colloquium, Year 2

Although demand for long-term care services continues to grow, this important health care sector has been a relatively low priority for policymakers, as well as health services researchers. Meaningful communication between these groups

and collaboration on work have been limited. The first Fund-supported Long-Term Care Colloquium successfully engaged practitioners, researchers, and policy officials in addressing key issues related to the financing and delivery of long-term care. The second will focus attention on critical long-term care issues and problems; foster discussion and consensus among policymakers, practitioners, and researchers on potential solutions; and identify further research needs.

Deborah L. Rogal, M.P.P.
Senior Manager
1801 K Street, Suite 701-L
Washington, DC 20006-1301
Tel: (202) 292-6700
deborah.rogal@academyhealth.org

American Health Quality Foundation

\$152,561.00

What Does Resident-Centered Care Look Like? Creating a Training Video for Staff of Quality Improvement Organizations

There has been much discussion about the need for "culture change" within nursing homes to make these facilities more focused on residents' needs and preferences. Starting next year, Medicare-sponsored Quality Improvement Organizations (QIOs) will be required to promote culture change in each of their state's nursing homes. The challenge is to prepare QIO staff to assist facilities with this transformation. Working with culture change expert LaVrene Norton, the project team will create a training video for QIO staff to help illustrate the changes homes must undergo to become resident-centered. While the QIOs are the primary audience, the video and its accompanying training materials should also be useful to providers, regulators, and consumers.

Richard Deutsch, M.A.
Director of Communications
1155 21st Street NW, Suite 502
Washington, DC 20036
Tel: (202) 331-5790
rdeutsch@ahqa.org

Brown University

\$121,917.00

Examining Racial Concentration and Disparities in Nursing Home Quality of Care

Research has shown that the quality of care provided in nursing homes with predominantly minority resident populations is poorer than care provided in predominantly white facilities. In some cases, a disproportionate

concentration of minority residents can simply be attributed to the demographics of the surrounding communities. However, there appears to be evidence that segregation also influences the racial composition of some facilities. The research team will describe the extent of racial and ethnic segregation in U.S. nursing homes and evaluate its impact on quality of care. Findings from the study will inform the development of recommendations regarding ways to reduce racial segregation and address disparities in care to policymakers and quality improvement organizations.

Vincent Mor, Ph.D.
Chairman, Department of Community Health
Center for Gerontology and Health Care Research
Department of BioMedicine
School of Medicine
171 Meeting Street
Box G-B213
Providence, RI 02912
Tel: (401) 863-3490
vincent_mor@brown.edu

Long Term Care Community Coalition

\$135,839.00

Using Federal Civil Monetary Penalties and State Fines to Promote Nursing Home Innovation

Civil monetary penalties are one of a number of sanctions states may impose on nursing homes that provide poor care. In addition to their deterrence effect, such penalties offer an opportunity to stimulate quality improvement in nursing homes. Not much is known, however, about whether states are exercising their fining powers or how collected monies are being used. The investigators on this project will seek answers to these questions by surveying and interviewing nursing home regulatory directors, ombudsmen, and consumers in each state. The survey will be supplemented by in-depth case studies of the use of civil monetary penalties in five to seven states. The research findings, together with an action plan developed by the project team, should help states become more proactive in their use of this important tool for quality improvement.

Cynthia Rudder, Ph.D.
Executive Director
242 West 30th Street, #306
New York, NY 10001
Tel: (212) 385-0355
crnhcc@aol.com

National Citizens' Coalition for Nursing Home Reform

\$209,988.00

Mobilizing Consumer Organizations to Promote Resident-Centered Care in Nursing Homes

The Pioneer Network's movement to promote resident-centered nursing home care is making life better for many frail elders. Still, only a small fraction of nursing homes nationally has embraced this approach, which focuses on the needs and preferences of residents and their families. The project team will help lay the foundation for a consumer-led campaign to raise public expectations for nursing home care. As a first step, project staff will survey all nursing home consumer groups to discover what they know about resident-centered care and their strengths as consumer organizations. Where necessary, project staff will provide education in resident-centered care and training to promote such care. The project team will then produce a toolkit for consumer groups, providers, and others to educate them about resident-centered care and enlist them in an effort to encourage the nursing home industry to adopt this approach as the new standard of care.

Janet C. Wells
Director of Public Policy
1828 L Street NW, Suite 801
Washington, DC 20036
Tel: (202) 332-2275
jwells@nccnhr.org

Pioneer Network

\$235,486.00

Providing Leadership and Resources Within the Culture Change Movement for Nursing Home Care

The Pioneer Network has provided the primary impetus for the "culture change" movement within the nursing home industry. Acknowledging the importance of this shift, the Centers for Medicare and Medicaid Services will be requiring the Quality Improvement Organizations (QIOs) to promote resident-centered care—a mandate that is expected to stimulate a rapid increase in the number of nursing homes seeking assistance in the transformative process. This grant will enable the Pioneer Network to seize this collaborative opportunity with the QIOs, enabling Pioneer to prepare new programs, enhance its Web site, develop new educational materials, and organize its wide network of contacts into a talent pool accessible to providers making the change to resident-centered care. The Pioneer Network will provide in-kind support for this project.

Rose Marie Fagan, B.A.
Executive Director
1900 South Clinton Avenue
P.O. Box 18648
Rochester, New York 14618
Tel: (585) 272-7570
rosemarie.fagan@pioneernetwork.net

Wellspring Innovative Solutions

\$250,000.00

Wellspring Innovative Solutions: Replicating the Model

The Wellspring model, an ongoing quality improvement collaborative among alliances of nursing homes, has demonstrated its ability to improve performance without raising costs. A program-related investment will provide a line of credit to stabilize Wellspring Innovative Solution's cash flow until it attains its goal of 20 or more alliances of about 10 homes each. This level of activity will permit Wellspring to function as a financially independent, nonprofit business providing services to nursing homes that are seeking to improve quality.

Thomas Lohuis
Chief Executive Officer
2149 Velp Avenue, Suite 500
Green Bay, WI 54303
Tel: (920) 434-0123
tlohuis@wellspringis.org

Small Grants — Picker/Commonwealth Program on Quality of Care for Frail Elders

American College of Health Care Administrators

\$28,650.00

Excellence in Long Term Care: Developing a Self-Assessment Tool for Nursing Home Administrators

Mary Tellis-Nayak, M.S.N., M.P.H.
President and CEO
300 N. Lee Street, Suite 301
Alexandria, VA 22314-2807
Tel: (703) 739-7900
mtn@achca.org

IDEAS Institute

\$28,178.00

Exploring the Value of Private Bedrooms in Nursing Homes

Margaret Calkins, Ph.D.
Senior Researcher
8055 Chardon Road
Kirtland, OH 44059-9580
Tel: (440) 256-1883
mcalkins@idkeasinstitute.org

National Senior Citizens Law Center

\$30,000.00

Improving Nursing Homes Through Advocate Education

Eric Carlson, J.D.
Staff Attorney
3435 Willshire Boulevard, Suite 2860
Los Angeles, CA 90010-1938

Tel: (213) 639-0930 ext. 313
ecarlson@nsclc.org

University of North Carolina at Chapel Hill

\$29,205.00

Pragmatic Innovations in Long-Term Care That Improve Resident Quality of Life

Philip D. Sloane, M.D., M.P.H.

Elizabeth and Oscar Goodwin Distinguished Professor of Family Medicine

Cecil C. Sheps Center for Health Services Research

725 Airport Road

Chapel Hill, NC 27599-7590

Tel: (919) 966-7108

psloane@med.unc.edu

Rhode Island Quality Partners, Inc

\$24,500.00

Saint Louis Accord: Setting an Agenda for Action for the Eighth Scope of Work

Richard Besdine

Chief Medical Director

235 Promenade Street, 500 #18

Providence, RI 02908

Tel: (401) 528-3200

rbesdine@riqio.sdps.org

PATIENT-CENTERED PRIMARY CARE INITIATIVE

National Committee for Quality Assurance

\$300,716.00

Enhancing Patient-Centered Care in Office Practice

While several small-scale studies have shown that patient-centered care interventions can improve clinical outcomes, so far there has been only limited implementation of patient-centered care concepts in physician practices. This project will develop and test measures and tools to define and evaluate the quality of patient-centered care in office practices. These activities will lay the groundwork for integrating these metrics into one or more programs that could identify and reward physicians who provide high-quality, patient-centered care.

Sarah H. Scholle, Dr.P.H., M.P.H.

Assistant Vice President, Research and Analysis

2000 L Street, NW

Washington, DC 20036

Tel: (202) 955-1726

scholle@ncqa.org

INTERNATIONAL PROGRAM IN HEALTH POLICY AND PRACTICE

Harris Interactive, Inc.

\$350,000.00

International Health Policy Survey, 2005

The 2005 International Health Policy Survey, the eighth in an annual series of surveys commissioned by the Fund, will assess health care system performance and responsiveness from the perspective of the consumer. Conducted in Australia, Canada, New Zealand, the United Kingdom, and the United States, the survey will explore the public's views of how well their health care system is performing on key measures of patient-centeredness: round-the-clock care, emergency care, patient choice, medical errors, doctor-patient communication, patient involvement in decision-making, waiting times, coordination of care, addressing health literacy, and access to prescription drugs. The survey findings will be released at the Fund's 2005 International Symposium to highlight the impact of different health care delivery systems. The results should generate substantial interest among health ministers, policymakers, researchers, and the media. Project staff will submit a paper discussing survey results to Health Affairs for Web publication, and the Fund will publish the findings as part of its series of international issue briefs. Cofunding will be provided by The Health Foundation to expand the size of the U.K. survey sample.

Kinga Zapert, Ph.D.

Vice President of Health Policy Research

111 Fifth Avenue, 8th Floor

New York, NY 10003

Tel: (212) 539-9751

kzapert@harrisinteractive.com

Johns Hopkins University

\$50,000.00

Cross-National Comparisons of Health Systems Quality Data, 2005

Comparisons between the U.S. health care system and the systems of other industrialized countries reveal striking differences in spending, availability and use of services, and health outcomes. This grant will support the eighth report in an annual series of analyses of key health data for the 30 member countries of the Organization for Economic Cooperation and Development (OECD). The report will provide an update of overall trends in health system performance, with an emphasis on health spending, coverage, hospital capacity and utilization, pharmaceutical costs, use of technology, trends in the supply of health professionals, and quality of care. In comparing health system data, the study will illustrate the impact of different national policies on health

system efficiency. Findings will be presented at the Fund's October 2005 International Symposium on Health Care Policy and submitted to Health Affairs for possible Web publication. A chartpack containing core components from the OECD database, available on the Fund's Web site, will be updated as a resource for journalists, policymakers, and researchers.

Gerard F. Anderson, Ph.D.
Professor and Associate Chair
Center for Hospital Finance and Management
Bloomberg School of Public Health
624 North Broadway, Room 302 Hampton House
Baltimore, MD 21205
Tel: (410) 955-3241
ganderso@jhsph.edu

President and Fellows of Harvard College

\$92,673.00

Alternative Approaches to Compensating Medical Injury: Lessons From International Models

U.S. physicians and hospitals are experiencing serious difficulties obtaining affordable professional liability insurance. The current system often fails to provide compensation to injured people and does little to promote patient safety. To inform the development of an alternative approach, this project will examine the design and experience of the no-fault administrative systems used to compensate medical injuries in Sweden, New Zealand, Denmark, and Finland. The study will address the criteria used to determine which medical errors are compensable; the process used to develop the criteria; and the performance of these criteria in terms of efficiency, reliability, validity, and fairness to patients and providers. Findings will help stimulate interest in a potentially more promising option for malpractice reform. A paper discussing the study's findings will be submitted for consideration as a Health Affairs Web Exclusive.

David M. Studdert, LL.B., Sc.D., M.P.H.
Associate Professor of Law & Public Health
677 Huntington Avenue, #408
Boston, MA 02115
Tel: (617) 432-5209
studdert@hsph.harvard.edu

The Commonwealth Fund

\$225,000.00

International Symposium on Health Care Policy, Fall 2005

The Fund's eighth annual International Symposium on Health Care Policy will focus on patient choice and health system responsiveness. In bringing together leading policymakers and researchers from Australia, Canada, New Zealand, the United Kingdom, and the United States—as well as Germany and other selected European countries—the symposium will

highlight for U.S. policymakers how other health systems are: improving responsiveness and access, redefining the doctor–patient relationship, incorporating patients' and families' experiences with care into quality improvement initiatives, facilitating patient involvement in treatment decisions, using performance data to give patients choice of providers, ensuring round-the-clock access to health care, promoting health literacy, and using information technology to help empower patients. Presenters will highlight innovative policies, incentive structures, and health care delivery models that support these changes and improve quality. To reach a broader policy audience, the Fund will webcast a health ministers' roundtable discussion; in addition, the second day of the symposium will be held on Capitol Hill. Commissioned papers from the symposium will be submitted to *Health Affairs* for consideration as Web Exclusives.

Robin Osborn, M.B.A.
Vice President
One East 75 Street
New York, NY, 10021
Tel: (212) 606-3809
ro@cmwf.org

The Commonwealth Fund

\$1,158,268.00

Harkness Fellowships in Health Care Policy, 2006–07

Support for a ninth class of approximately 12 Harkness Fellows in Health Care Policy will allow the Fund to continue to develop promising junior policy researchers and practitioners from Australia, New Zealand, and the United Kingdom. A two-day policy retreat—the first reunion of Harkness Fellows in Health Care Policy—will be held in July 2005 at Pennyhill Park, co-sponsored by the Nuffield Trust and the Health Foundation.

Robin Osborn, M.B.A.
One East 75 Street
New York, NY 10021
Tel: (212) 606-3809
ro@cmwf.org

The Nuffield Trust

\$70,000.00

Commonwealth/Nuffield International Conference on Health Care Quality Improvement, 2005

Since 1999, the Fund and The Nuffield Trust have sponsored annual symposia that have brought together senior government officials, leading health researchers, and practitioners from the United States and United Kingdom for an exchange on quality improvement policies and strategies. These transatlantic meetings have focused on such critical issues as: patient safety, strategies to change provider and

organizational behavior, the use of information technology, disparities in health care, and public reporting on provider performance data. One of the series' products is an agenda for U.S.–U.K. collaboration on quality improvement efforts, formalized in an agreement signed by the two countries in 2001. Participants at the seventh quality improvement conference will: 1) review the progress of the collaboration and recommend an agenda for the coming year; 2) explore which quality improvement strategies work and which do not; and 3) compare case studies of quality initiatives in different countries to gauge their impact and sustainability.

John Wyn Owen, C.B.
Secretary
59 New Cavendish Street
London W1G 7LP
United Kingdom
Tel: 020-7631-8450
jwo@nuffieldtrust.org.uk

Small Grants — International Program in Health Policy and Practice

The Commonwealth Fund

\$5,000.00

International Exchange Affiliate Meeting

Robin Osborn, M.B.A.
Vice President
One East 75 Street
New York, NY 10021
Tel: (212) 606-3809
ro@cmwf.org

The Commonwealth Fund

\$16,500.00

International Innovations in the Pharmaceutical Review Process

Robin Osborn, M.B.A.
Vice President
One East 75 Street
New York, NY 10021
Tel: (212) 606-3809
ro@cmwf.org

Health Services Research Association of Australia & New Zealand

\$25,000.00

Fourth Australia–New Zealand Health Services Research and Policy Conference

Paul Dugdale
Health Services Research Association of Australian & New Zealand

Centre for Health Economics Research and Evaluation
University of Technology, Sydney
PO Box 123 Broadway NSW 2007
Australia
Tel: +61 419 608 133
paul.dugdale@anu.edu.au

New York City Health and Hospitals Corporation

\$25,000.00

North East London Strategic Health Authority Learning Partnership

Karen Scott Collins, M.D., M.P.H.
Senior Assistant Vice President, Medical and Professional
Affairs
346 Broadway, Suite 1111
New York, NY 10013
Tel: (212) 442-3989
collinsk@nychhc.org

The Nuffield Trust

\$50,000.00

The Commonwealth Fund Harkness Fellowships in Health Care Policy Alumni Health Policy Conference, July 2005

John Wyn Owen, C.B.
Secretary
59 New Cavendish Street
London W1G 7LP
United Kingdom
Tel: 020-7631-8450
jwo@nuffieldtrust.org.uk

The Commonwealth Fund Harkness Fellowships in Health Care Policy Alumni Health Policy Conference, July 2005

\$50,000.00

John Wyn Owen, C.B.
Secretary
59 New Cavendish Street
London W1G 7LP
United Kingdom
Tel: 020-7631-8450
jwo@nuffieldtrust.org.uk

Organisation for Economic Cooperation and Development (OECD)

\$22,700.00

OECD Health Care Quality Indicators Project—December 2004 Meeting

Jeremy Hurst
Head, Health Policy Unit
2 Rue Andre Pascal

Paris 75775 Cedex 16
France
Tel: 011-33-145-249-255
jeremy.hurst@oecd.org

Trustees of the University of Pennsylvania

\$5,000.00

*International Nursing Shortages and Nurse Migration
Commonwealth Secretariat Policy Initiative*

Linda H. Aiken, Ph.D., R.N.
Professor of Nursing and Sociology
University of Pennsylvania, School of Nursing
420 Guarding Drive, NEB 332R
Philadelphia, PA 19104-6096
Tel: (215) 898-9575
laiken@nursing.upenn.edu

COMMUNICATIONS

Alliance for Health Reform

\$184,750.00

2005 Health Policy Seminars and Congressional Staff Retreat

Alliance for Health Reform briefings are a valuable resource for congressional staff and journalists seeking the latest information on key health policy issues. In the coming year, the Alliance will conduct six briefings and host a congressional staff retreat. Possible briefing topics include: quality of care for Medicare beneficiaries; medical debt; implementation issues in the new Medicare drug benefit; international health policy issues; identification of high-performing health care systems; health care issues for adults ages 50 to 70; and increasing program enrollment for individuals dually eligible for Medicare and Medicaid. The Catholic Health Association of the United States will provide cofunding for the congressional staff retreat.

Edward F. Howard, J.D.
Executive Vice President
1444 Eye Street, NW, Suite 910
Washington, DC 20005-6573
Tel: (202) 789-2300
edhoward@allhealth.org

Harris Interactive, Inc.

\$91,000.00

Health Care Opinion Leaders Poll

The Health Care Opinion Leaders Poll, developed in conjunction with Harris Interactive, Inc., will help the Fund advance public debate over crucial health policy issues and, in the process, enhance the foundation's visibility and relationships with experts and key audiences. Project staff will

establish a panel of high-level experts across multiple sectors and regularly sample their opinions on major policy issues. This vehicle will be augmented with commissioned commentary from policy experts, with a focus on innovative, solution-oriented thinking. Poll results and commentaries will be posted on the Fund's Web site and disseminated to Fund audiences through e-mail alerts.

Kinga Zapert, Ph.D.
Vice President of Health Policy Research
111 Fifth Avenue, 8th Floor
New York, NY 10003
kzapert@harrisinteractive.com

Project HOPE/The People-to-People Health Foundation

\$201,060.00

Strategic Web Publishing Partnership with Health Affairs

The Fund has had an online publishing partnership with Health Affairs since 2002 to support the journal's Web Exclusive initiatives and allow it to establish a robust online presence. The partnership has provided opportunities to publish Fund-supported research more often and faster than traditional means allow, while also raising the Fund's professional and public profile. This project will support general Web Exclusive operations as well as articles on international health policy issues.

John K. Iglehart
Founding Editor, Health Affairs
7500 Old Georgetown Road, Suite 600
Bethesda, MD 20814
Tel: (301) 656-7401 ext. 243
jiglehart@projecthope.org

Small Grants – Communications

American Medical Association

\$5,000.00

Fifth International Congress on Peer Review and Biomedical Publication

Annette Flanagin
Managing Deputy Editor, JAMA and Congress Coordinator
515 North State Street
Chicago, IL 60610
Tel: (312) 464-2432
annete.flanagin@jama-archives.org

Center for Excellence In Health Care Journalism

\$5,000.00

6th Annual Association of Health Care Journalists Conference

Andrew Holtz, M.P.H.
Interim Executive Director

1313 5th Stree, SE
Minneapolis, MN 55414
Tel: (612) 627-4331
ahcj@umn.edu

Columbia Journalism Review

\$10,000.00

Journalists' Online Guide to Medicare Part D

Trudy Lieberman
Director, Center for Consumer Health Choices
101 Truman Avenue
Yonkers, NY 10703-1057
Tel: (914) 378-2513
liebtr@consumer.org

Kaiser Family Foundation

\$8,500.00

40th Anniversary of Medicare and Medicaid

Larry Levitt, M.P.P.

Vice President, Communications and Online Information
2400 Sand Hill Road
Menlo Park, CA 94025
Tel: 650/854-9400
Fax: 650/854-4800
llevitt@kff.org

Kaiser Family Foundation

\$5,000.00

Barbara Jordan Conference Center

Larry Levitt, M.P.P.
Vice President, Communications and Online Information
2400 Sand Hill Road
Menlo Park, CA 94025
Tel: 650/854-9400
llevitt@kff.org

WGBH Educational Foundation

\$47,500.00

WGBH Health Desk

Marita Rivero
Vice President and General Manager for Radio
125 Western Avenue
Boston, MA 02134
Tel: (617) 300-2429
marita_rivero@wgbh.org

Small Grants — Health Policy, Research and Evaluation

Harris Interactive, Inc.

\$36,843.00

International Health Policy Survey—Expanded U.S. Sample

Kinga Zapert, Ph.D.
Vice President of Health Policy Research
111 Fifth Avenue, 8th Floor
New York, NY 10003
Tel: (212) 539-9751
kzapert@harrisinteractive.com

ORGANIZATIONS WORKING WITH FOUNDATIONS

AcademyHealth

\$38,000.00

General Support

W. David Helms, Ph.D.
President and Chief Executive Officer
1801 K Street, Suite 701-L
Washington, DC 20006-1301
Tel: (202) 292-6700
david.helms@academyhealth.org

Grantmakers in Aging, Inc.

\$6,000.00

General Support

Carol A. Farquhar
Executive Director
7333 Paragon Rd., Ste. 220
Dayton, OH 45459-4157
Tel: (937) 435-3156
cfarquhar@giaging.org

Grantmakers In Health

\$15,000.00

General Support

Lauren J. LeRoy, Ph.D.
President and Chief Executive Officer
1100 Connecticut Avenue, N.W., Suite 1200
Washington, DC 20036
Tel: (202) 452-8331
lroy@gih.org

Health Services Research Association of Australia & New Zealand

\$1,000.00

General Support

Jane Hall, Ph.D.
Professor and Director
Centre for Health Economics Research and Evaluation
Faculty of Business
University of Technology, Sydney

PO Box 123 Broadway NSW 2007
Australia
Tel: (612)9351 0921
jane.hall@chere.uts.edu.au

New York Regional Association of Grantmakers

\$11,500.00

General Support

Michael Seltzer
President
79 Fifth Avenue, Fourth Floor
New York, NY 10003-3076
Tel: 212-714-0699
mseltzer@nyrag.org

Nonprofit Coordinating Committee of New York

\$35,000.00

General Support

Michael E. Clark
President & Executive Director
1350 Broadway, Suite 1801
New York, NY 10018-7802
Tel: (212) 989-0909
mclark@npcny.org

Rockefeller University

\$90,000.00

*Transfer and Maintenance of The Commonwealth Fund's
Archives*

Darwin H. Stapleton, Ph.D.
Director
Rockefeller Archive Center
15 Dayton Avenue
Sleepy Hollow, NY 10591-1598
Tel: (914) 631-4505
stapled@mail.rockefeller.edu

Small Grants – Special Opportunities

Alfred E. Smith Memorial Foundation, Inc.

\$8,000.00

*Alfred E. Smith Memorial Foundation Dinner, October 21,
2004*

His Eminence Edward M. Egan
Archbishop of New York
Archdiocese of New York
1011 First Avenue
New York, NY 10022-4134
Tel: (212) 371-1000
communications@archny.org

Foundation Center

\$15,000.00

General Support for 2005

Sara L. Engelhardt, M.A.

President

79 Fifth Avenue

New York, NY 10003

Tel: (212) 620-4230

sle@fdncenter.org

Greater New York Hospital Association

\$1,000.00

2005 GNYHA-UHF Health Services Research Symposium

Tim Johnson

Executive Director

555 West 57th Street, 15th Floor

New York, NY 10019

Tel: (212) 506-5420

tjohnson@gnyha.org

Independent Sector

\$12,500.00

General Support

Diana Aviv, M.S.W.

President and Chief Executive Officer

1200 18th Street, N.W., Suite 200

Washington, DC 20036

Tel: (202) 223-8100

diana@independentsector.org

National Hispanic Medical Association

\$5,000.00

National Hispanic Medical Association Inaugural Gala

Elena Rios, M.D., M.S.P.H.

President

1411 K Street, NW, Suite 200

Washington, DC 20005

Tel: 202-628-5895

nhma@nhmamd.org

National Medical Fellowships

\$6,000.00

2004 Annual Awards Gala

Vivian Manning Fox

President and CEO

5 Hanover Square, 15th Floor

New York, NY 10004

Tel: (212) 483-8880

natmed@worldnet.ett.net

New York Academy of Medicine

\$6,000.00

New York Academy of Medicine Gala 2005

Jeremiah Barondess, M.D.

President

1216 5th Avenue Room 602

New York, NY 10029

Tel:(212) 822-7201

barondess@nyam.org

Center for Effective Philanthropy

\$7,000.00

2005 Foundation Staff Perception Report

Kevin Bolduc

Associate Director

675 Massachusetts Ave., 7th Floor

Cambridge, MA 02139

Tel: 617-492-0800 ext. 202

kevinb@effectivephilanthropy.org

Fund for Public Health in New York, Inc.

\$2,000.00

Women at Risk Breakfast

Bonnie Kerker, Ph.D.

Director, Community Epidemiology Unit

125 Worth Street

New York, NY 10013

Tel: (212) 442-9994

bkerker@health.nyc.gov

Primary Care Development Corporation

\$5,000.00

2005 Spring Gala Dinner

Ronda Kotelchuck

Executive Director

22 Cortlandt Street, 12th Floor

New York, NY 10007

Tel: (212) 437-3917

rkotelchuck@pcdcnyc.org

United Hospital Fund of New York

\$8,500.00

United Hospital Fund Gala 2004

James R. Tallon, Jr.

President

350 Fifth Avenue, 23rd Floor

New York, NY 10118

Tel: (212) 494-0700

jtallon@uhf.org

University of Colorado Foundation

\$25,000.00

The Quigg and Virginia S. Newton Endowed Chair in Leadership

Carolyn Whitehead
Interim Vice President for Development
Regent Administrative Center
206 SYS 57
Boulder, CO 80309
Tel: (303) 492-5366
carolyn.whitehead@cufund.org

Women's Prison Association and Home, Inc.

\$4,000.00

2005 Annual Benefit Dinner

Ann L. Jacobs
Executive Director
110 Second Avenue
New York, NY 10003
Tel: (212) 674-1163
ajacobs@wpaonline.org

2005 Annual Report
SUMMATION OF PROGRAM
AUTHORIZATIONS

Year Ended June 30, 2005	Major Program Grants	Picker Program Grants	Small Grants Fund Grants	Total
Program Grants Approved				
Improving Insurance Coverage and Access to Care	\$3,681,524	—	\$319,185	\$4,000,709
Task Force on the Future of Health Insurance	\$1,641,257		\$196,655	\$1,837,912
Program on Medicare's Future	\$1,506,023	—	\$122,530	\$1,628,553
Health Care in New York City Program	\$534,244	—	\$0	\$534,244
Improving the Quality of Health Care Services	\$7,243,894	\$1,225,791	\$682,301	\$9,151,986
Health Care Quality Improvement	\$2,671,608	—	\$192,895	\$2,864,503
Quality of Care for Underserved Populations	\$1,494,867	—	\$138,492	\$1,633,359
Commonwealth Fund/Harvard University Fellowships in Minority Health Policy	\$800,000	—		\$800,000
Child Development and Preventive Care	\$1,976,703		\$210,381	\$2,187,084
Picker/Commonwealth Program on Frail Elders		\$1,225,791	\$140,533	\$1,366,324
Program on Patient-Centered Primary Care	\$300,716			
International Health Care Policy and Practice	\$1,945,941	—	\$149,200	\$2,095,141
Communications	\$292,060	—	\$81,000	\$373,060
Health Policy, Research & Evaluation			\$36,843	\$36,843
Other Continuing Programs	\$196,500	—	\$105,000	\$301,500
Total Program Grants Approved	\$13,359,919	\$1,225,791	\$1,373,529	\$15,959,239
Grants Matching Gifts by Directors and Staff				\$403,243
Program Authorizations Cancelled or Refunded and Royalties Received				(\$1,339,028)
Total Program Authorizations				\$15,023,454