



2009 Annual Report

Independent Auditors' Report

Financial Statements

Years Ended June 30, 2009 and 2008

2009 Annual Report

Independent Auditors' Report

The Commonwealth Fund

We have audited the accompanying statements of financial position of The Commonwealth Fund (the "Fund") as of June 30, 2009 and 2008 and the related statements of activities and of cash flows for the years then ended. These financial statements are the responsibility of the Fund's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such financial statements present fairly, in all material respects, the financial position of the Fund at June 30, 2009 and 2008 and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.



Owen J. Flanagan & Co.

October 29, 2009

THE COMMONWEALTH FUND
 STATEMENTS OF FINANCIAL POSITION
 JUNE 30, 2009 AND 2008

	2009	2008
ASSETS		
CASH	\$57,383	\$328,107
INVESTMENTS - At fair value (Notes 1 and 2)	550,723,964	748,342,094
INTEREST AND DIVIDENDS RECEIVABLE	115,532	133,819
PROCEEDS RECEIVABLE FROM SECURITY SALES - NET	318,256	360,880
TAXES REFUNDABLE	1,813,852	1,009,149
PREPAID INSURANCE AND OTHER ASSETS		23,908
RECOVERABLE GRANTS		59,665
LANDMARK PROPERTY AT 1 EAST 75TH STREET - At appraised value during 1953, the date of donation	275,000	275,000
FURNITURE, EQUIPMENT AND BUILDING IMPROVEMENTS - At cost, net of accumulated depreciation of \$ 1,562,304 at June 30, 2009 and \$1,316,995 at June 30, 2008 (Note 1)	4,452,579	4,325,799
TOTAL ASSETS	<u><u>\$557,756,566</u></u>	<u><u>\$754,858,421</u></u>
LIABILITIES AND NET ASSETS		
LIABILITIES:		
Accounts payable and accrued expenses	\$1,098,700	\$1,123,751
Program authorizations payable (Note 3)	19,321,512	18,026,149
Accrued postretirement benefits (Note 4)	2,194,182	2,194,182
Deferred tax liability (Note 5)	454,039	2,953,974
Total liabilities	<u>23,068,433</u>	<u>24,298,056</u>
NET ASSETS:		
Unrestricted	<u>534,688,133</u>	<u>730,560,365</u>
Total net assets	<u>534,688,133</u>	<u>730,560,365</u>
TOTAL LIABILITIES AND NET ASSETS	<u><u>\$557,756,566</u></u>	<u><u>\$754,858,421</u></u>

See notes to financial statements.

THE COMMONWEALTH FUND
 STATEMENTS OF ACTIVITIES
 YEARS ENDED JUNE 30, 2009 AND 2008

	2009	2008
REVENUES AND SUPPORT:		
Interest and dividends	\$8,559,797	\$18,527,914
Contribution and other revenue	100,623	-
	<u>8,660,420</u>	<u>18,527,914</u>
EXPENSES:		
Program authorizations and operating program	36,300,670	34,896,076
General administration	1,923,564	2,066,699
Investment management	4,064,044	4,872,386
Taxes (Note 5)	(2,453,030)	(378,796)
Unfunded retirement and other postretirement (Note 4)	225,365	75,298
	<u>40,060,613</u>	<u>41,531,663</u>
EXCESS OF EXPENSES OVER REVENUES BEFORE NET INVESTMENT GAINS (LOSSES)	<u>(31,400,193)</u>	<u>(23,003,749)</u>
NET INVESTMENT GAINS (LOSSES):		
Net realized gains (losses) on investments	(39,475,243)	68,238,483
Change in unrealized appreciation of investments	(124,996,796)	(66,087,918)
	<u>(164,472,039)</u>	<u>2,150,565</u>
CHANGES IN UNRESTRICTED NET ASSETS	<u>(195,872,232)</u>	<u>(20,853,184)</u>
Net assets, beginning of year	<u>730,560,365</u>	751,413,549
Net assets, end of year	<u>\$534,688,133</u>	<u>\$730,560,365</u>

See notes to financial statements.

THE COMMONWEALTH FUND
STATEMENTS OF CASH FLOWS
YEARS ENDED JUNE 30, 2009 AND 2008

	2009	2008
CASH FLOWS FROM OPERATING ACTIVITIES:		
Change in net assets:	\$(195,872,232)	\$(20,853,184)
Net investment (gains) losses	164,472,039	(2,150,565)
Depreciation expense and retirement of assets	331,384	248,897
Adjustments to reconcile change in net assets to net cash used in operating activities:		
Decrease in interest and dividends receivable	18,287	29,929
(Increase) in taxes refundable - net	(804,703)	(1,009,149)
Decrease in proceeds receivable from securities sales – net	42,624	123,983
Decrease (increase) in prepaid insurance and other assets	23,908	(3,712)
Decrease in recoverable grants	59,665	27,226
Increase (decrease) in accounts payable and accrued expenses	(25,051)	(286,530)
Decrease in taxes payable - net	–	(181,201)
Increase in program authorizations payable	1,295,363	809,517
Increase (decrease) in deferred tax liability	(2,499,935)	(1,321,746)
	<u>(32,958,651)</u>	<u>(24,566,535)</u>
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchase of furniture, equipment, and building improvements - net	(458,164)	(601,266)
Purchase of investments	(192,409,526)	(384,535,842)
Proceeds from the sale of investments	225,555,617	409,657,232
	<u>32,687,927</u>	<u>24,520,124</u>
NET INCREASE (DECREASE) IN CASH	(270,724)	(46,411)
CASH, BEGINNING OF YEAR	<u>328,107</u>	<u>374,518</u>
CASH, END OF YEAR	<u><u>\$57,383</u></u>	<u><u>\$328,107</u></u>
SUPPLEMENTAL INFORMATION -		
Taxes paid: excise and unrelated business income	<u><u>\$800,000</u></u>	<u><u>\$2,133,300</u></u>

See notes to financial statements.

THE COMMONWEALTH FUND

Notes to Financial Statements

Years Ended June 30, 2009 and 2008

1. Summary of Significant Accounting Policies

The Commonwealth Fund (the "Fund") is a private foundation supporting independent research on health and social issues.

- a. *Investments* - Investments in equity securities with readily determinable fair values and all investments in debt securities are carried at fair value, which approximates market value. Assets with limited marketability, such as alternative asset limited partnerships, are stated at the Fund's equity interest in the underlying net assets of the partnerships, which are stated at fair value as reported by the partnerships. Realized gains and losses on dispositions of investments are determined on the following bases: FIFO for actively managed equity and fixed income, average cost for commingled mutual funds, and specific identification basis for alternative assets.

In accordance with Financial Accounting Standards Board Statement No.133, *Accounting for Derivative Instruments and Hedging Activities*, the Fund records derivative instruments in the statements of financial position at their fair value, with changes in fair value being recorded in the statement of activities. The Fund does not hold or issue financial instruments, including derivatives, for trading purposes. Both realized and unrealized gains and losses are recognized in the statements of activities.

- b. *Fixed Assets* - Furniture, equipment, and building improvements are capitalized at cost and depreciated using the straight-line method over their estimated useful lives.
- c. *Contributions, Promises to Give, and Net Assets Classifications* - Contributions received and made, including unconditional promises to give, are recognized in the period incurred. The Fund reports contributions as restricted if received with a donor stipulation that limits the use of the donated assets. Unconditional promises to give for future periods are presented as program authorizations payable on the statement of financial position at fair values, which includes a discount for present value.
- d. *Use of Estimates* - The preparation of financial statements in conformity with generally accepted accounting principles requires the Fund's management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of additions to and deductions from the statement of activities. The calculation of the present value of program authorizations payable, present value of accumulated postretirement benefits, deferred Federal excise taxes and the depreciable lives of fixed assets requires the significant use of estimates. Actual results could differ from those estimates.
- e. *Cash* - Cash consists of all checking accounts and petty cash.

At times the Fund's cash exceeds federally insured limits. This risk is managed by using only large, established financial institutions.

2. Investments

Investments at June 30, 2009 and 2008 comprised the following:

	2009		2008	
	Fair Value	Cost	Fair Value	Cost
U.S. Equities	\$85,442,087	\$99,162,268	\$118,064,399	\$130,831,825
Non - U.S. Equities	107,737,667	96,747,215	163,647,060	129,060,300
Fixed income	94,977,480	88,848,667	113,058,535	102,600,613
Short-term	8,709,505	8,856,065	13,108,097	13,108,097
Marketable alternative equity	107,017,384	70,265,832	121,695,638	70,284,736
Nonmarketable alternative equity	53,148,235	63,393,994	60,307,360	55,055,506
Inflation hedge	93,691,606	100,747,993	158,461,005	99,702,330
	<u>\$550,723,964</u>	<u>\$528,022,034</u>	<u>\$748,342,094</u>	<u>\$600,643,407</u>

At June 30, 2009, the Fund had total unexpended commitments of approximately \$88.6 million in various nonmarketable alternative equity investments.

The Fund's investment managers may use futures contracts to manage asset allocation and to adjust the duration of the fixed income portfolio. In addition, investment managers may use foreign exchange forward contracts to minimize the exposure of certain Fund investments to adverse fluctuations in the financial and currency markets. At June 30, 2009 and 2008, the Fund had no outstanding derivative positions.

The Fund adopted FASB Statement No. 157, *Fair Value Measurements* (referred to as "Statement of Financial Accounting Standards 157" or "SFAS 157" for short), as of July 1, 2008. SFAS 157 defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements.

Fair value of an investment is the amount that would be received to sell the investment in an orderly transaction between market participants at the measurement date.

SFAS 157 establishes a hierarchal disclosure framework which prioritizes and ranks the level of market price observability used in measuring investments at fair value. Market price observability is impacted by a number of factors, including type of investment and the characteristics specific to the investment. Investments with readily available active quoted prices or for which fair value can be measured from actively quoted prices generally will have a higher degree of market price observability and a lesser degree of judgment used in measuring fair value.

Investments measured and reported at fair value are classified and disclosed in one of the following categories.

Level 1 Inputs – Quoted prices in active markets for identical investments. In the case of funds, a reported NAV and full liquidity.

Level 2 Inputs – Other significant observable inputs (including quoted prices for similar investments, interest rates, etc). Hedge funds with reported NAV are included in this category.

Level 3 Inputs – Prices determined using significant unobservable inputs. Unobservable inputs reflect the Fund’s own assumptions about the factors market participants would use in pricing an investment and would be based on the best information available. Investments included in this category generally include private equity, venture capital, real estate, natural resources, gas and oil, and hedge fund investments with limited liquidity.

In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, an investment’s level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement.

Investments are categorized as follows:

	2009			
	Total	Level 1	Level 2	Level 3
U.S. Equities	\$85,442,087	\$85,442,087		
Non - U.S. Equities	107,737,667	107,737,667		
Fixed income	94,977,480	75,607,046	\$19,370,434	
Short-term	8,709,505	8,709,505		
Marketable alternative equity	107,017,384	8,222,153	98,711,013	\$84,218
Nonmarketable alternative equity	53,148,235			53,148,235
Inflation hedge	93,691,606	64,605,178	-	29,086,428
	<u>\$550,723,964</u>	<u>\$350,323,636</u>	<u>\$118,081,447</u>	<u>\$82,318,881</u>
	2008			
	Total	Level 1	Level 2	Level 3
U.S. Equities	\$118,064,399	\$118,064,399		
Non - U.S. Equities	163,647,060	163,647,060		
Fixed income	113,058,535	92,880,691	\$20,177,844	
Short-term	13,108,097	13,108,097		
Marketable alternative equity	121,695,638	14,920,603	106,675,276	\$99,759
Nonmarketable alternative equity	60,307,360			60,307,360
Inflation hedge	158,461,005	121,667,196	-	36,793,809
	<u>\$748,342,094</u>	<u>\$524,288,046</u>	<u>\$126,853,120</u>	<u>\$97,200,928</u>

The change in Level 3 investments is as follows:

Balance, July 1, 2008	\$ 97,200,928
Purchases, redemptions etc.	15,276,218
Investment performance	<u>(29,958,285)</u>
Balance, June 30, 2009	<u>\$ 82,318,881</u>

3. Program Authorizations Payable

At June 30, 2009, program authorizations scheduled for payment at later dates were as follows:

July 1, 2009 through June 30, 2010	\$15,561,776
July 1, 2010 through June 30, 2011	3,695,922
Thereafter	<u>194,522</u>
Gross program authorizations scheduled for payment at a later date	19,452,220
Less adjustment to present value	<u>130,708</u>
Program authorizations payable	<u><u>\$19,321,512</u></u>

A discount rate of 3.53 % was used to determine the present value of the program authorizations payable at June 30, 2009.

4. Unfunded Retirement and Other Postretirement Benefits

The Fund has a noncontributory defined contribution retirement plan, covering all employees, under arrangements with Teachers Insurance and Annuity Association of America and College Retirement Equities Fund and Fidelity Investments. This plan provides for purchases of annuities and/or mutual funds for employees. The Fund's contributions approximated 16% and 17% of the participants' compensation for the years ended June 30, 2009 and 2008. Pension expense under this plan was approximately \$1,082,000 and \$951,000 for the years ended June 30, 2009 and 2008, respectively. In addition, the plan allows employees to make voluntary tax-deferred purchases of these same annuities and/or mutual funds within the legal limits provided for under Federal law.

The Fund also has a group of former employees who retired prior to the inauguration of the above plan and certain other former employees to whom pension benefits have been approved, on an individual case basis, by the Board of Directors. Benefits under this program are paid directly by the Fund to these retirees. These pension payments approximated \$71,000 for each of the years ended June 30, 2009 and 2008. In addition, the Fund provides health and life insurance to certain former employees.

Effective July 1, 2001, the Fund established a fully-funded Key Employee Stock Option Plan ("KEYSOP") for certain key executives which exchanges deferred compensation benefits for options to

purchase mutual funds. In addition, the KEYSOP awarded options to purchase mutual funds to certain employees in exchange for certain pension benefits. The Fund no longer makes contributions to the KEYSOP.

Effective July 9, 2002, the Fund established a Section 457 Plan for certain employees that provides for unfunded benefits with employer contributions made within the legal limits provided for under Federal law.

The Fund provides postretirement medical insurance coverage for retirees who meet the eligibility criteria. The postretirement medical plan, which is measured as of the end of each fiscal year, is an unfunded plan, with 100% of the benefits paid by the Fund on a pay-as-you-go basis. Such payments approximated \$103,000 and \$121,000 for each of the years ended June 30, 2009 and 2008.

Expected contributions under the postretirement medical plan for the fiscal year ended June 30, 2010 are expected to be approximately \$108,000. Additional required disclosure on the Fund's postretirement medical plan for the years ended June 30, 2009 and 2008 is as follows:

	2009	2008
Benefit obligation at June 30	\$2,194,182	\$2,194,182
Fair value of plan assets at June 30	—	—
Status - unfunded	2,194,182	2,194,182
Actuarial loss	—	—
Accrued benefit cost recognized	\$2,194,182	\$2,194,182
Net periodic expense	\$102,759	\$120,825
Employer contribution	\$102,759	\$120,825

Immaterial changes in the calculation are not recorded on an annual basis.

Significant assumptions related to postretirement benefits as of June 30 were as follows:

	2009	2008
Discount rate	4.51%	4.80%
Health care cost trend rates – Initial	7.3%	7.3%
Health care cost trend rates – Ultimate	7.1%	7.1%

At June 30, 2009, benefits expected to be paid in future years are approximately as follows:

Year ended June 30, 2010	\$108,000
Year ended June 30, 2011	\$116,000
Year ended June 30, 2012	\$131,000
Year ended June 30, 2013	\$173,000
Year ended June 30, 2014	\$180,000
Five years ended June 30, 2019	\$848,000

5. Tax Status

The Fund is exempt from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code, but is subject to a 1% or 2% (depending if certain criteria are met) Federal excise tax on net investment income. For the years ended June 30, 2009 and 2008, that excise tax rate was 1%. The Fund is also subject to Federal and state taxes on unrelated business income. In addition, the Fund records deferred Federal excise taxes, based upon expected excise tax rates, on the unrealized appreciation or depreciation of investments being reported for financial reporting purposes in different periods than for tax purposes.

The Fund is required to make certain minimum distributions in accordance with a formula specified by the Internal Revenue Service. For the year ended June 30, 2009, distributions approximating \$9.1 million are required to be made by June 30, 2010 to satisfy the minimum requirements of approximately \$28.5 million for the year ended June 30, 2009.

In the Statements of Financial Position, the deferred tax liability of \$454,039 and \$2,953,974 at June 30, 2009 and 2008, respectively, resulted from expected Federal excise taxes on unrealized appreciation of investments.

For the years ended June 30, 2009 and 2008, the tax provision was as follows:

	2009	2008
Excise taxes - current	\$46,905	\$869,980
Excise taxes - deferred	(2,499,935)	(1,321,746)
Unrelated business income taxes - current	—	72,970
Total Taxes	<u><u>\$ (2,453,030)</u></u>	<u><u>\$ (378,796)</u></u>

6. Fair Value Of Financial Instruments

The estimated fair value amounts have been determined by the Fund, using available market information and appropriate valuation methodologies. However, considerable judgment is necessarily required in interpreting market data to develop the estimates of fair value. Accordingly, the estimates presented herein are not necessarily indicative of the amounts that the Fund could realize in a current market exchange. The use of different market assumptions and/or estimation methodologies may have a material effect on the estimated fair value amounts.

All Financial Instruments Other Than Investments - The carrying amounts of these items are a reasonable estimate of their fair value.

Investments - For marketable securities held as investments, fair value equals quoted market price, if available. If a quoted market price is not available, fair value is estimated using quoted market price for similar securities. For alternative asset limited partnerships held as investments, fair value is estimated using private valuations of the securities or properties held in these partnerships. The carrying amount of these items is a reasonable estimate of their fair value. For futures and foreign exchange forward contracts, the fair value equals the quoted market price.

7. Contributions Received

In fiscal years 1987 and 1988, the Fund received a total of \$15,415,804 as a grant from the James Picker Foundation, with an agreement that a designated portion of the Fund's grants be identified as "Picker Program Grants by the Commonwealth Fund." The Fund fulfills this obligation by making Picker Program Grants devoted to specific themes approved by the Fund's Board of Directors. For the years ended June 30, 2009 and 2008, Picker program grants totaled approximately \$1,802,000 and \$1,902,000, respectively.

In April 1996, the Fund received The Health Services Improvement Fund, Inc.'s ("HSIF") assets and liabilities, \$1,721,016 and \$57,198, respectively, resulting in a \$1,663,818 increase in net assets. In accordance with the terms of an agreement with HSIF, this contribution enables the Fund to make Commonwealth Fund/HSIF grants to improve health care coverage, access, and quality in the New York City greater metropolitan region. During the year ended June 30, 2009, a grant in the amount of \$300,000 was awarded.

During the year ended June 30, 2002, the Fund received a bequest of \$3,001,124 from the estate of Professor Frances Cooke Macgregor as a contribution to the general endowment, with the amount of annual grants generated by this addition to the endowment to be governed by the Fund's overall annual payout policies. An additional amount of \$100,000 was received during the year ended June 30, 2004. This gift was made with the provisions that in at least the five-year period following its receipt, grants made possible by it will be used to address iatrogenic medicine issues, and that grants made possible by

the gift be designated “Frances Cooke Macgregor” grants. During the years ended June 30, 2009 and 2008, the Frances Cooke Macgregor grants totaled approximately \$372,000 and \$299,000, respectively.

