

2018 NATIONAL FOHCS

Advancing High Quality Health Care for the Underserved

INSTRUCTIONS: Thank you for participating in the Commonwealth Fund's 2018 Survey of Federally Qualified Health Centers (FQHCs). The purpose of this survey is to identify the challenges FQHCs face and develop targeted initiatives to improve health centers' performance in providing high-quality care for the underserved. Your responses to this survey are completely confidential — any information you provide will be held in the strictest confidence.

Please read each question carefully. Using a blue or black pen, mark the box next to the appropriate response as indicated. It should take you about 20 minutes to complete the survey. Once you have completed the survey, please return it in the enclosed postage-paid envelope.

If you prefer, you can complete this survey online. Please visit www.commonwealthfundfqhc.org.

SECTION A: QUALITY IMPROVEMENT AND PRACTICE TRANSFORMATION ACTIVITIES

1. Does your <u>health center organization</u> have support for the following <u>Quality Improvement (QI</u>) activities? (If yes, does it have enough support?)

		Yes, and has enough	Yes, but needs more	No
a. Dedicated staff to lead QI ac	tivities			
b. Information systems to provide feedback to staff on QI activities and the staff on QI activities of the staff on QI activities of the staff of th				
c. Financial support for QI activ	ities			

2. Which, if any, of the following performance data are collected and reported at your <u>health center organization</u>? (If these data are collected and reported, please indicate at what level.)

		<u>ONLY</u> at the health center level	<u>ONLY</u> at the provider level	<u>BOTH</u> at the health center and provider levels	Not collected or reported
a.	Clinical outcomes (e.g., percent of diabetic patients with good glycemic control)				
b.	Surveys of patient satisfaction and experiences with care				

3. Is your <u>health center organization</u> currently participating in any of the following activities where the center and/or provider could receive financial incentives? (*Financial incentives include bonuses, higher fees, risk-related payments, or reimbursements.*)

		Yes, <u>ONLY</u> the center could receive incentives	Yes, <u>ONLY</u> the individual physician/ provider could receive incentives	Yes, <u>BOTH</u> the center and the individual physician/provider could receive incentives	No
a.	High patient satisfaction ratings				
b.	Achieving certain clinical care targets (e.g., performance on HEDIS-like measures)				

For the following questions, please think about the <u>largest site</u> in your health center organization. If you have only one site, please think of that site.

4. Does the <u>largest site</u> of your health center organization currently **participate** in any of the following value-based or practice models?

		Yes	No	Not sure
a.	Patient-Centered Medical Home			
b.	Accountable Care Organization (ACO)			
C.	Bundled Payments			
d.	Any other Alternative Payment Models (APMs)			

5. Do you receive any enhanced payment at your <u>largest site</u> for the following:

	Yes	No	Not sure
a. Patient-Centered Medical Home recognition			
b. Accountable Care Organization (ACO) participation			
c. Bundled Payments			
d. Any other Alternative Payment Models (APMs)			

SECTION B: INFORMATION TECHNOLOGY

6. How many years, if any, has your *largest site* used a patient electronic health record (EHR)?

Less than 1 year

 \Box 1 to less than 5 years

□ 5 or more years

□ Not applicable, no EHR

7. With the patient medical records system you **currently** have, how easy would it be for the staff in your <u>largest</u> site to generate the following information about the majority of your patients?

		Easy (< 24 hours)	Somewhat difficult (< 1 week)	Difficult (≥ 1 week)	Cannot generate
a.	List of patients by lab result (e.g., HbA1c > 9.0)				
b.	List of patients who are due or overdue for tests or preventive care (e.g., flu vaccine due)				
C.	List of patients taking a specific medication (<i>e.g.,</i> patients on ACE inhibitors, or on a specific nonsteroidal anti-inflammatory medication)				
d.	Electronic list of all medications taken by a patient (including those prescribed by other doctors)				
e.	List of panel of patients by provider				

8. Does your <u>largest site</u> share (i.e., send and/or receive) any patient health information **electronically** (not including email or fax) with **other providers**, including hospitals, health departments, or labs?

□ Yes □ No

9. How often, if ever, are the following tasks performed at your largest site?

		Usually 75–100% of the time	Often 50–74% of the time	Sometimes 25–49% of the time	Rarely 1–24% of the time	Never
a.	Patients are sent reminder notices when it is time for regular preventive or follow-up care (e.g., flu vaccine or HbA1C for diabetic patients)					
b.	Provider receives an alert/prompt at point of care for appropriate care services needed by patients (e.g., pap smear or immunizations due)					
C.	Laboratory tests ordered are tracked until results reach clinicians					

10. Does your <u>largest site</u> offer patients the option to ...?

		Yes	No
a.	Access personal health information or health records online		
b.	Make appointments online		
c.	Request refills for prescriptions online		
d.	Receive cell phone text messages/SMS regarding appointments (e.g., timely care reminders)		
e.	Use telehealth or telemedicine for non-face-to-face visits with health care providers		

11. To what extent have you experienced the following as a challenge when using the EHR system at your <u>largest</u> <u>site</u>?

		Major challenge	Minor challenge	Not a challenge
a.	Annual cost of maintaining or updating an EHR system			
b.	The productivity of staff as a result of using the EHR system			
C.	The amount of time it takes to produce data or reports on quality measures			

SECTION C: ACCESS TO CARE AND CARE COORDINATION

12. How often are the following services available to patients at your largest site when they need them?

	Usually 75–100% of the time	Often 50–74% of the time	Sometimes 25–49% of the time	Rarely 1–24% of the time	Never
 Complex care management from a dedicated care manager 					
 b. Transportation to and from medical appointments 					

13. Please indicate whether regular or well visits can be scheduled at the following times at your <u>largest site</u>.

	Yes	No
a. Early Morning Hours (before 8:30 a.m.)		
b. Evening Hours (after 6:00 p.m.)		
c. Weekend Hours		

14. How often do you think patients experience the following at your largest site?

	Usually 75–100% of the time	Often 50–74% of the time	Sometimes 25–49% of the time	Rarely 1–24% of the time	Never
a. Patients are able to receive a same or next-day appointment when they request one					
b. Patients can get telephone advice on clinical issues on weekends or after regular office hours					

15. How difficult is it for your providers to obtain timely appointments for office visits with specialists or subspecialists <u>outside your health center organization</u> for patients with each of the following types of coverage? (If more than one site, please think of your <u>largest site</u>)

		Easy	Somewhat difficult	Very difficult	Not applicable
a.	Uninsured patients				
b.	Medicare patients				
c.	Medicaid fee-for-service patients				
d.	Medicaid managed-care patients				
e.	Other privately insured patients				

16. When patients are referred to specialists or subspecialists <u>outside your largest site</u>, how often does each of the following occur?

		Usually 75–100% of the time	Often 50–74% of the time	Sometimes 25–49% of the time	Rarely 1–24% of the time	Never
a.	The referring provider receives a report back from the specialist/subspecialist about care given to the patient					
b.	Your center tracks specialist/subspecialist referrals until the consultation report returns to the referring provider					

17. Does your largest site have any of the following types of relationships with your local hospital(s)?

	Yes	No
a. Hospital affiliation with referral of your patients for specialist or subspecialist care		
b. Hospital affiliation with your physicians having admitting privileges		

18. Thinking about the hospital to which patients at your **largest site** are most commonly admitted, if a patient is admitted to the hospital or emergency department how often does the following happen?

		Usually 75–100% of the time	Often 50–74% of the time	Sometimes 25–49% of the time	Rarely 1–24% of the time	Never
a.	Hospital notifies your center that a patient has been admitted					
b.	Emergency department notifies your center that your patient has had an Emergency Room visit					
C.	Your center receives a discharge summary or report from the hospital to which your patients are usually admitted					

19. How long does it usually take for a hospital discharge summary or report to arrive at your largest site?

- □ Less than 48 hours
- □ 2–4 days
- □ 5–14 days
- □ 15–30 days
- □ More than 30 days
- $\hfill\square$ Site does not receive discharge summaries

SECTION D: ADDRESSING PATIENTS' BEHAVIORAL HEALTH NEEDS

- **20**. Who is screened and assessed for emotional or behavioral health needs (*e.g., stress, depression, anxiety, substance abuse*) at your **largest site?**
 - □ All patients are screened
 - □ All patients are supposed to be screened but not all are actually screened
 - □ Only "at risk" patients are screened
 - □ Only "at risk" patients are supposed to be screened but not all are actually screened
 - □ No one is screened
- **21.** At your <u>largest site</u>, how often are the following services available **onsite** for patients with emotional or behavioral health needs?

		Usually 75–100% of the time	Often 50–74% of the time	Sometimes 25–49% of the time	Rarely 1–24% of the time	Never
a.	Long-term counseling for mental health problems					
b.	Short-term counseling for mental health problems					
C.	Treatment for substance abuse disorders					
d.	Medication-Assisted Treatment (MAT) for opioid addiction					

22. Overall, how easy or difficult is it for providers at your <u>largest site</u> to obtain timely office visit appointments for patients with behavioral or emotional health specialists <u>outside your health center organization</u>?

Easy

□ Difficult

□ Extremely difficult or impossible

23. To what extent is each of the following a challenge in identifying and helping to address patients' emotional or behavioral health needs at your <u>largest site</u>?

		Major challenge	Minor challenge	Not a challenge
a.	The time it takes to discuss the topic with patients			
b.	Lack of available onsite staff to provide screening, assessment, or services			
C.	Insufficient number of behavioral health providers in community			
d.	Health center organization unable to bill Medicaid for more than one encounter per day			
e.	Lack of financial incentives/insufficient reimbursement for onsite behavioral health services			

SECTION E: ADDRESSING PATIENTS' SOCIAL NEEDS

24. How often, if ever, does your health care organization screen for the following social needs at your largest site?

	Routinely	Occasionally	Never
a. Housing instability (e.g., eviction, homelessness, etc.)			
p. Food insecurity (e.g., hunger and nutrition)			
c. Transportation needs (e.g., issues getting to medical appointments, work, grocery store, or other locations needed for daily living)			
d. Utility needs (e.g., water, electricity, heat)			
e. Interpersonal safety needs (e.g., domestic violence, abuse, etc.)			

25. What standardized screener(s), if any, does your <u>largest site</u> use? (Select all that apply.)

□ Accountable Health Communities Screening Tools

Upstream Risks Screening Tool and Guide

□ iHELP

□ Recommended Social and Behavioral Domains for EHRs

- PRAPARE
- U WE CARE
- □ WellRx
- □ Other: _

□ Largest site does not use a standardized screener

26. Who is screened and assessed for unmet social needs at your largest site?

- □ All patients are screened
- □ Only some patients are screened (e.g., pregnant women, foster children, etc.)
- □ No one is screened

27. How often do providers or other staff at your <u>largest site</u> ...?

		Usually 75–100% of the time	Often 50–74% of the time	Sometimes 25–49% of the time	Rarely 1–24% of the time	Never
a.	Coordinate patient care with community social service providers					
b.	Receive a report back from the social service organization about services received					

28. Overall, how easy or difficult is it for patients at your <u>largest site</u> to connect with the following social services when they need them <u>outside your health center organization</u>?

		Easy	Difficult	Extremely difficult or impossible	Not sure
a.	Housing services				
b.	Food assistance				
c.	Transportation assistance				
d.	Utility services				
e.	Interpersonal safety services				

29. To what extent is each of the following a challenge to addressing unmet social needs of patients at your <u>largest</u> <u>site</u>?

		Major challenge	Minor challenge	Not a challenge
a.	The time it takes staff to discuss social service needs with patients			
b.	Lack of financial resources within health center to address social needs			
C.	Heath center inadequately staffed to coordinate with social service organizations			
d.	Social service organizations inadequately staffed to coordinate with health center			
e.	Insufficient number of social service resources in community			

SECTION F: STAFFING

- **30.** Thinking about patient care teams as a multi-discipline group of professionals that regularly communicate and work together to care for a defined set of patients, which of the following best describes patient care teams at your **largest site**? Would you say patient care teams . . .
 - Exist, are cohesive, and roles and responsibilities for team members are clearly defined

□ Exist, but are not cohesive <u>or</u> roles and responsibilities for team members are not clearly defined □ Do not exist **Skip to Q32** →



If patient care teams exist at your largest site:

31. Which of the following staff work as part of a patient care team to achieve the following at your <u>largest</u> <u>site</u>?

(Select all that apply.)

		Physicians	Advanced Practice Providers (NPs/PAs)	Nurses (RNs/ LPNs)	Medical Assistants	Care Coordinators or Patient Navigators (Community Health Workers/Social Workers)
a.	Develop patient treatment/care plans					
b.	Regularly meet or "huddle" to discuss patient care					
c.	Follow-up with patients to check on progress or adjust treatment					
d.	Coordinate patient care with providers outside the health center					

- **32.** Does your <u>largest site</u> employ community health workers (CHWs) or other staff from the community responsible for advocating for patients (e.g., lay health advocates, promotoras, outreach educators, or peer health educators)? (Do not include other non-community-based team members that may provide advocacy.)
 - □ Yes Continue to Q33 □ No Skip to Q34 →

33. Please indicate which of the following services are provided by CHWs or other trained staff from the community responsible for advocating for patients at your <u>largest site</u>:

		Provided by CHWs or other community-based advocates	Not provided by CHWs or other community-based advocates
a.	Case management		
b.	Community outreach		
C.	Patient/family education		
d.	Screening for behavioral health needs		
e.	Screening for social service needs		
f.	Interpretation/translation services		

34. Are there currently **shortages** (*i.e.*, *budgeted positions that are currently open*) of the following types of personnel in your <u>largest site</u>?

	Yes	No	Not applicable
Primary Care Physicians			
Nurse Practitioners (including Certified Nurse Midwives)/Physician Assistants			
Complex Care Managers			
Medical Assistants			
Nurses (including RNs and LPNs)			
Dentists			
Benefit and insurance eligibility counselors			
Licensed mental health providers, including Psychiatrists and Substance Use Disorder Counselors			
Social Workers or others to help obtain social services			
Community Health Workers (CHWs) or other community–based patient advocates			
	Nurse Practitioners (including Certified Nurse Midwives)/Physician AssistantsComplex Care ManagersMedical AssistantsNurses (including RNs and LPNs)DentistsBenefit and insurance eligibility counselorsLicensed mental health providers, including Psychiatrists and Substance Use Disorder CounselorsSocial Workers or others to help obtain social servicesCommunity Health Workers (CHWs) or other community-based patient	Primary Care Physicians□Nurse Practitioners (including Certified Nurse Midwives)/Physician Assistants□Complex Care Managers□Medical Assistants□Medical Assistants□Nurses (including RNs and LPNs)□Dentists□Benefit and insurance eligibility counselors□Licensed mental health providers, including Psychiatrists and Substance Use Disorder Counselors□Social Workers or others to help obtain social services□Community Health Workers (CHWs) or other community–based patient□	Primary Care PhysiciansINurse Practitioners (including Certified Nurse Midwives)/Physician AssistantsIComplex Care ManagersIMedical AssistantsIMedical AssistantsINurses (including RNs and LPNs)IDentistsIBenefit and insurance eligibility counselorsILicensed mental health providers, including Psychiatrists and Substance Use Disorder CounselorsISocial Workers or others to help obtain social servicesICommunity Health Workers (CHWs) or other community-based patientI

35. How often, if ever, are the following services available at your <u>largest site</u> for communicating with patients who do not speak English?

		Usually 75–100% of the time	Often 50–74% of the time	Sometimes 25–49% of the time	Rarely 1–24% of the time	Never
a.	Bilingual clinical staff who provide translation					
b.	Bilingual non-clinical staff (e.g., front desk staff) who translate for patients					
C.	Trained interpreters available onsite within the center					
d.	Telephone lines to access off site interpreters					

SECTION G: CHANGES AND ONGOING CHALLENGES

36. On the whole, since the Affordable Care Act was passed in 2010, how, if at all, have the following changed at your <u>health center organization</u>?

		Much improved	Improved	About the same	Worse	Much worse	Not sure
a.	Financial stability						
b.	Funding for service or site expansions and upgrades of facilities						
C.	Patient satisfaction and experiences with care						
d.	Ability to provide affordable care to more patients in the community you serve						
e.	Staff retention						
f.	Staff shortages						
g.	Provider and staff satisfaction						
h.	Ability to provide after-hours care outside normal working hours, including evening and weekends						
i.	Ability to provide treatment for mental health and substance use disorder						
j.	Ability to connect patients to social service providers						

37. How, if at all, do you anticipate the following **will change** at your <u>health center organization</u> in the next two years?

		Increase	Stay about the same	Decrease
a.	Staff turnover			
b.	Primary care provider shortages (including physicians, nurse practitioners, physician assistants)			
C.	Financial stability			
d.	Amount of uncompensated care provided			
e.	Amount of Medicaid funding			
f.	Availability of dental care services			
g.	Availability of mental health and substance use disorder services			
h.	Availability of opioid addiction care services			
i.	Availability of after-hours care outside normal working hours, including weekend and evenings			
j.	Competition with retail clinics (e.g., urgent care, CVS minute clinics, etc.)			

SECTION H: CHARACTERISTICS OF PATIENT POPULATIONS AT YOUR LARGEST SITE

For the following, please base your responses on actual data from your <u>largest site</u>, if data are available.

39. What percent of patients at your <u>largest site</u> have the following types of insurance?

Medicare	%
Medicaid/CHIP	%
Other Public Insurance	%
Private Insurance	%
Self-pay	%
Other (Please specify:)	%

40. Roughly what percent of the Medicaid patients at your largest site are covered by managed care plans?

 \Box Less than one-third (<33%)

 \Box One to two-thirds (33 to 66%)

 \Box More than two-thirds (>67%)

□ Largest site does not see Medicaid patients

41. What percentage of the patients in your largest site are ...?

		0% to less than 10%	10% to less than 25%	25% to less than 50%	50% or more
a.	African American or Black				
b.	Hispanic or Latino				
c.	Asian				
d.	Native Hawaiian				
e.	Pacific Islander				
f.	American Indian/Alaskan Native				
g.	More than one race				
h.	Served in a language other than English				

42. What type of community is your largest site located in?

□ Large city

□ Suburb near a large city

 \Box Small city or town

□ Rural area

43 .	What is your title?
	Executive Director Medical Director Chief Financial Officer
	 Director of Nursing Other (<i>please specify:</i>)
	Who else, if anyone, did you consult with to complete this survey?
	Executive Director Medical Director
	Chief Financial Officer
	□ Director of Nursing □ Other Staff
	□ No one, I completed it independently
	data analysis purposes, it is important to know exactly where your <u>largest site</u> is located. All data collected in survey will be completely confidential and will never identify you and/or your facility individually.
Cou	nty Address:
State	e: Zip Code:
Pleas	se provide your email address so that we may send you a summary of the survey highlights:
Emai	il Address:

This is the end of the survey. Thank you, we greatly appreciate your time and cooperation! Please place the completed survey in the prepaid return envelope and mail it back to the address on the envelope:

> SSRS PO Box 90730 Allentown PA 18109



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