The Commonwealth Fund 2009 Survey of Health Clinics Involved in the Safety Net Medical Home Initiative

This survey was developed by investigators at the Commonwealth Fund and University of Chicago with input from a national advisory committee of health center clinicians, administrators, and policymakers. The survey was designed to provide an overview of health center capability and provide individual questions to create a PCMH evaluation scale. The survey included new items and items adapted from previous surveys, such as the NQF-EndorsedTM Definition and Framework for Measuring Care Coordination, Electronic Health Records in Ambulatory Care, and Adoption of Health Information Technology (HIT) among Community Health Centers.

The survey was distributed by mail at the baseline of the Safety Net Medical Home Initiative between July and December 2009. It included instructions to be completed by health center leadership with help from other staff as necessary.

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Does «Clinic» conduct or participate in any formal quality improvement activities?

SECTION A: QUALITY IMPROVEMENT

\square_1 Yes IF YES, PROCEED TO Q2 & Q3 \square_2 N	No IF NO, S	KIP TO Q4		
Do your quality improvement activities include the fo	ollowing?			
	Yes	No	Don't Know	Not Applicable
a. Setting goals based on measurement results	□1	\square_2	\square_3	\square_4
b. Taking action to improve performance of individual physicians	\Box_1	\square_2	\square_3	\Box_4
c. Taking action to improve performance of the practices in your clinic	\Box_1	\square_2	\square_3	\square_4
d. Taking action to improve performance of the clinic as a whole	□1	\square_2	\square_3	\Box_4
\square_1 Yes \square_2 No	ort Quality Im	provement (C	QI) activities?	
		Do No Have	HILL MAKE	Yes, d And Have Enough
a. Dedicated staff to lead QI activities		□1	\square_2	\Box_3
b. Information systems to provide timely data and feed				□3
QI activities	dback to staff	on \square_1	\square_2	
C. Financial support for QI activities	dback to staff	on □ ₁	\square_2	
	dback to staff	⊔1		\square_3

5.	Which, if any,	of the following	performance d	lata are collected	and reported a	at «Clinic» 7
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	Select Al		
	At the Provider Level	At the Group Practice Level	Not Collected or Reported
a. Clinical outcomes (e.g., percent of diabetic patients with good glycemic control)	□₁	\square_2	\square_3
b. Surveys of patient satisfaction and experiences with care	□1	\square_2	\square_3
c. Physician/Provider productivity	□1	\square_2	\square_3

6. Is «Clinic» currently participating in any programs where the clinic and/or provider could receive financial incentives for any of the following? (Financial incentives include bonuses, higher fees, risk-related payments, or reimbursements.)

	Select	Select All That Apply			
	Yes, <u>Clinic</u> Could Receive Incentive	Yes, <u>Individual</u> <u>Physician/ Provider</u> Could Receive Incentive	No		
a. High patient satisfaction ratings	\Box_1	\square_2	\square_3		
b. Achieving certain clinical care targets (e.g., performance on HEDIS like measures)	□1	\square_2	\square_3		
c. Clinic participation in quality improvement activities	□1	\square_2	\square_3		
d. Managing patients with chronic disease or complex needs	□1	\square_2	\square_3		
e. Clinic adoption or use of information technology	□1	\square_2	\square_3		

How, if at all, have the following chan actual data if available.	ged at «Clinic»	in the past tv	vo years?	Please ba	ase your res	sponse on
	Much Improved	Improved	About the Same	Worse	Much Worse	Don't Know
a. Physician/Provider productivity	□1	\square_2	\square_3	\Box_4	\square_5	\Box_6
b. Clinical outcomes (e.g., percent of diabetic patients with good glycemic control)	: 🗆 1	\square_2	\square_3	\square_4	\Box_5	\Box_6
c. Patient satisfaction and experiences with care	³ □ ₁	\square_2	\square_3	\Box_4		\Box_6
d. The clinic's ability to recruit and retainurses	ain \square_1	\square_2	\square_3	\square_4	\square_5	\Box_6
e. The clinic's ability to recruit and reta physicians	ain \square_1	\square_2	\square_3	\square_4	\Box_5	\Box_6
Do you currently use electronic patie ☐₁ Yes <i>IF YES, SKIP TO Q11</i>		ords at «Clini				
_						
Do you plan to implement electronic \square_1 Yes \square_2 No \square_3 N	patient medica Not sure	l records in t	he next tw	o years?		
Do you currently use any of the follow	wing technolog	ies at «Clinic	»?			
			Yes Use Routin	d	Yes, Used casionally	No
a. Electronic entry of clinical notes, inclinical notes follow-up notes	cluding medical h	nistory and			\square_2	\square_3
b. Electronic ordering of laboratory tes	its				\square_2	\square_3
c. Electronic access to patients' labora	atory test results				\square_2	\square_3
d. Electronic prescribing of medication					\square_2	\square_3
e. Electronic list of all medications take prescribed by other doctors)	en by a patient (i	ncluding those			\square_2	\square_3
f. Electronic alerts or prompts about a	potential proble	m with drug			\square_2	\square_3

dose or drug interaction

With the patient medical records system you currently have, how easy would it be for the staff in «Clinic» to generate the following information about the majority of your patients? Also, is this process computerized?

		Ease/[Is it Compute	rized?	
	Easy (<24 hours)	Somewhat Difficult (< 1 week)	Difficult (≥ 1 week)	Cannot Generate	Yes, Computerized	No
a. List of patients by diagnosis (e.g., diabetes or hypertension)	□1	\square_2	\square_3	□4	□1	\square_2
b. List of patients by health risk (e.g., smokers)	□1	\square_2	\square_3	\Box_4	□1	\square_2
c. List of patients by lab result (e.g., HbA1C>9.0)	\Box_1	\square_2	\square_3	□4	□1	\square_2
d. List of patients who are due or overdue for tests or preventive care (e.g., flu vaccine due)	\Box_1	\Box_2	\square_3	\Box_4	□1	\square_2
e. List of all patients taking a specific medication (e.g., all patients on ACE inhibitors, or on a specific nonsteroidal anti- inflammatory medication)	\Box_1	\Box_2	\square_3	□4	□1	\square_2
f. List of panel of patients by provider	□1	\square_2	\square_3	□4	□1	\square_2

13.	How often, if	ever, are the following	tasks performed at «Clinic»?	Also, is this proc	ess computerized?
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	Frequency				Is it Compute	erized?	
	Usually (75-100% of the time)	Often (50– 74% of the time)	Sometimes (25–49% of the time)	Rarely (1–24% of the time)	Never	Yes, Computerized	No
a. Patients are sent reminder notices when it is time for regular preventive or follow-up care (e.g., flu vaccine or HbA1C for diabetic patients)	□1	\Box_2	\square_3	□4	\Box_5	□1	\Box_2
b. Provider receives an alert/prompt at point of care for appropriate care services needed by patients (e.g., pap smear or immunizations due)	□1	\Box_2	\square_3	□4	\Box_5	□1	\Box_2
c. Provider receives an alert or prompt to provide patients with test results	□1	\square_2	\square_3	\Box_4	\Box_5	□1	\square_2
d. All laboratory tests ordered are tracked until results reach clinicians	\Box_1	\square_2	\square_3	□4	\Box_5	□1	\square_2

SECTION C: ACCESS TO CARE & CARE COORDINATION

14. Are the following services available for patients at «Clinic»?

	Not Available	Yes, But Need More	Yes, And Have Enough
a. Dental care	□1	\square_2	\square_3
b. Mental or behavioral health	□1	\square_2	\square_3
c. Nutritional counseling	□1	\square_2	\square_3

15.	In addition to regular office hours, please indicate when the following types of patient visits can be
	scheduled at «Clinic». Select All That Apply.

	Early Morning Hours (before 8:30 a.m.)	Evening Hours (after 6:00 p.m.)	Weekend Hours	None of These Hours
a. Sick Visits / Urgent care	\Box_1	\square_2	\square_3	\Box_4
b. Regular or well visits	□1	\square_2	\square_3	\Box_4

How often do you think your patients experience the following at «Clinic»? 16.

	Usually (75-100% of the time)	Often (50–74% of the time)	Sometimes (25–49% of the time)	Rarely (1–24% of the time)	Never
a. Patients' appointments are scheduled with their personal clinician versus another clinician	□1	\square_2	\square_3	\Box_4	\square_5
b. Patients are able to receive a same or next-day appointment when they request one		\square_2	\square_3	□4	\square_5
c. Patients can get telephone advice on clinical issues during office hours		\square_2	\square_3	□4	\square_5
d. Patients can get telephone advice on clinical issues on weekends or after regular office hours	\Box_1	\square_2	\square_3	□4	\square_5
e. Patients can email providers about clinical issues	□1	\square_2	\square_3	□4	\square_5

17. Please indicate which members of your staff routinely perform the following tasks as part of their regular jobs at «Clinic». Select All That Apply.

	Physicians	Advanced Practice Providers (e.g., NPs, PAs, CNMs)	Nurses (e.g., RNs, LPNs)	Other Clinical Staff (e.g., MAs)	Non- Clinical Staff (e.g., outreach, enabling staff)
a. Call patients to check on medications, symptoms, or help coordinate care in-between visits	□1	\square_2	\square_3	□4	\square_5
b. Execute standing orders for medication refills or ordering tests	□1	\square_2	\square_3	\Box_4	\square_5
c. Educate patients about managing their own care		\square_2	\square_3	\Box_4	\square_5
d. Coordinate care with providers outside of your clinic (e.g. scheduling subspecialty visits)	□1	\square_2	\square_3	□4	\square_5
e. Provide primary care or routine preventive services to patients		\square_2	\square_3	\Box_4	\square_5

How many Full Time Equivalents (FTEs) of the following personnel are in «Clinic»? Also, are there currently shortages (i.e., budgeted positions that are currently open) of the following types of personnel in «Clinic»?

	Number of FTEs	Current shortages?			
	Insert number	Yes	No	Not Applicable	
a. Physicians		□1	\square_2	\square_3	
b. Nurse Practitioners (including Certified Nurse Midwives)		□1	\square_2	\square_3	
c. Physician Assistants		\Box_1	\square_2	\square_3	
d. Nurses (including RNs and LPNs)		□1	\square_2	\square_3	
e. Psychiatrists and other licensed mental health providers		□1	\square_2	\square_3	
f. Dentists		□1	\square_2	\square_3	
g. Pharmacy Personnel		□1	\square_2	\square_3	

Does «Clinic» have any of the following types of relationships with your local hospital(s)? 19.

	Yes	No
A. Hospital affiliation with referral of your patients for specialist or subspecialist care	□1	\square_2
b. Hospital affiliation with your physicians having admitting privileges	□1	\square_2
c. Hospital referral to your clinic (e.g., from ER or from newborn nursery)	□1	\square_2
d. Residency training site for hospital	□1	\square_2
e. Hospital support of your clinic's QI activities (i.e., financial and/or collaborative support)	□1	\square_2
f. Hospital support of IT adoption and use in your clinic (i.e., financial and/or collaborative support)	□1	\square_2

20. How difficult is it for your providers to do each of the following for patients with different types of coverage at «Clinic»?

	Easy	Somewhat Difficult	Very Difficult
a. Obtain timely appointments for office visits with specialists or subspecialists outside «Clinic»:			
i. For their uninsured patients?	□1	\square_2	\square_3
ii. For their Medicare patients?	\Box_1	\square_2	\square_3
iii. For their Medicaid fee-for-service patients?	□1	\square_2	\square_3
iv. For their Medicaid managed care patients?	□1	\square_2	\square_3
v. For their other privately insured patients?	□1	\square_2	\square_3
b. Obtain <u>procedures</u> with specialists or subspecialists outside «Clinic»:			
i. For their uninsured patients?	\Box_1	\square_2	\square_3
ii. For their Medicare patients?	\Box_1	\square_2	\square_3
iii. For their Medicaid fee-for-service patients?	□1	\square_2	\square_3
iv. For their Medicaid managed care patients?	□1	\square_2	\square_3
v. For their other privately insured patients?	□1	\square_2	\square_3

21. When patients are referred to specialists or subspecialists outside «Clinic», how often does each of the following occur?

	Usually (75-100% of the time)	Often (50–74% of the time)	Sometimes (25–49% of the time)	Rarely (1–24% of the time)	Never
The referring provider receives a report back from the specialist/subspecialist about care given to the patient	□1	\square_2	\square_3	□4	\square_5
b. The report from the specialist/subspecialist is received by the clinic within 30 days		\square_2	\square_3	\Box_4	\square_5
c. Your clinic tracks specialist/subspecialist referrals until the consultation report returns to the referring provider	\Box_1	\square_2	\square_3	□4	\square_5

22.	Thinking about the hospital to which your patients are most commonly admitted, if a patient is adm to the hospital or emergency department how often does the following happen?					dmitted
		Usually (75-100% of the time)	Often (50–74% of the time)	Sometimes (25–49% of the time)	Rarely (1–24% of the time)	Never
	a. Hospital notifies your clinic that a patient has been admitted	□1	\square_2	\square_3	□4	\square_5
	b. Emergency department notifies your clinic that your patient has had an Emergency Room visit	□1	\square_2	\square_3	\Box_4	\square_5
	c. Your clinic receives a discharge summary or report from the hospital to which your patients are usually admitted		\square_2	\square_3	□4	\Box_5
23.	If providers at «Clinic» receive a discharge summusually take to arrive?	nary or repo	ort from the	hospital, how	v long does	it
	\square_1 Less than 48 hours \square_2 2-4 days \square_3	5-14 days	□₄ 15-3	0 days □₅	More than 3	30 days
SECTI:	ON D: LANGUAGE SERVICES Please estimate the proportion of the patients at	«Clinic» tha	t has limite	d English pro	ficiency?	
25.	In the past 12 months, how many different languate received care in «Clinic»?	ages were c	ommonly s	poken by the	patients wh	10
	□ 1 □ 2 □ 3	□ 4	Г	☐ 5 to 10	☐ More	than 10
26.	How often, if ever, are the following services avaid not speak English?	lable at «Cli	inic» for co	mmunicating	with patien	ts who
		Usually (75-100% of the time)	Often (50–74% of the time)	Sometimes (25–49% of the time)	Rarely (1–24% of the time)	Never
	a. Bilingual clinical staff who provide translation	\Box_1	\square_2	\square_3	\Box_4	\Box_5
	b. Bilingual non-clinical staff (e.g. front desk staff) who translate for patients	□1	\square_2	\square_3	□4	\Box_5
	c. Trained interpreters available onsite within the clinic	□1	\square_2	\square_3	\Box_4	\square_5
	d. Telephone lines to access off-site interpreters	П	П2	\square_3	Пи	Пь

☐ ₁ Executive Director	
□ ₂ Medical Director	
\square_3^- Chief Financial Officer	
☐ ₄ Director of Nursing	
□ ₅ Other (Please Specify:)	
28. Who else, if anyone, did you consult with to complete this survey? Select All That App	ly.
□ ₁ Executive Director	
☐ ₂ Medical Director	
□ ₃ Chief Financial Officer	
□ ₄ Director of Nursing	
\square_5 Other staff (Please Specify:)
\square_{6} No one, I completed it independently	
Please feel free to add any additional comments or suggestions below:	